

GENERAL FUND – CULTURE AND RECREATION

001-7160

RECREATION - BOOTLEG CANYON

	FY 2008 Actual	FY 2009 Actual	FY 2010 Budget	FY 2010 YTD Actual	FY 2011 Proposed Budget
Salaries & Wages					
1001 Regular Salaries	0				
1002 Part-time/Temporary	0	0	0	405	0
1003 Overtime	0				
1004 Commissions					
Total	0	0	0	405	0
Benefits					
1501 Health Insurance					
1502 PERS Retirement	0	0	0	0	0
1503 Workers Comp	0	0	0	11	0
1504 Medicare	0	0	0	6	0
1505 Disability/Social Security				25	
Total	0	0	0	42	0
Services and Supplies					
2000 Maintenance	0	0	0	0	0
3000 Material & Supplies	483	584	3,000	853	3,000
4000 Travel & Training	550	0	0	0	0
5000 Contractual Services	48,289	28,000	48,000	0	8,000
6000 Other Operating Exp.	0	0	0	0	0
Total	49,322	28,584	51,000	853	11,000
Total Operating Costs					
	49,322	28,584	51,000	1,300	11,000
7000 Capital Costs	0	0	0	0	0
8000 Other one-time Costs	0	0	0	0	0
Total Expenditures	49,322	28,584	51,000	1,300	11,000

GENERAL FUND – CULTURE AND RECREATION

ADULT SPORTS



MISSION STATEMENT/ACTIVITY DESCRIPTION:

The Parks and Recreation Director manages the day-to-day operations of the Parks and Recreation Department. The three major divisions include the Recreation Division, Aquatics Division and Golf Course Division. The following positions report to the Parks and Recreation Director: Recreation Administrative Supervisor, Recreation Program Coordinator, Youth and Adult Sports Coordinator, Aquatic Coordinator, Youth Center Coordinator, Fitness Center Coordinator, Art Center Coordinator, Golf Course Maintenance Supervisor and Bootleg Canyon Trail Master. The Parks and Recreation Director is all responsible for coordinating all major special events within the City including film shoots and video productions.

GOALS & STRATEGIC ISSUES:

- Continue to provide for the present and future recreation needs of Boulder City residents.
- Ensure that all recreation facilities are properly maintained, painted and in good condition.
- Continue to upgrade various parks, ball fields and recreation facilities on a yearly basis.
- Continue to offer current levels of recreational and leisure time services for participants of all ages while investigating either new or enhanced services in keeping with available resources
- Continue to assess public and private capabilities for expanding special events and permanent cultural activities and facilities that will attract visitors to the community.
- Coordinator responsible for monitoring of cost versus revenue for the program
- Ensure Parks and Recreation Department participation in the City's Change Leadership Team Program

GENERAL FUND – CULTURE AND RECREATION

BUDGET HIGHLIGHTS:

- Personnel Funded FY 2010-2011: Include Softball Field Monitors, Volleyball Monitors, Basketball Scores & Timers and game day field maintenance/prep staff. Three part-time employees assist the coordinator in these duties. (Employees also work in Youth Sports Division)
- Anticipated reduction in part-time salaries of \$3000 (25% reduction). IMPACT: This reduction will result in less supervision during adult games. The Recreation Coordinator will be required to travel back and forth between youth and adult sports on nights when there schedules overlap, resulting in lack of supervision during programs.
- Part-time hourly COLA increases curtailed for FY 2010-2011
- No travel and training allocated. IMPACT: employees will not get mileage reimbursement for using their personal vehicles resulting in employees needing to use City vehicles.
- Anticipated reduction in Materials & Supplies \$2000 (50% reduction). This reduction will affect purchasing of field maintenance supplies, sports equipment and/or trophies. This will require additional sponsors from our business community to sponsor adult sports programs.
- Request Approved: Increase in Contractual \$660 to cover NSA sanction fees
- Level of Service: The level of service to the community will decrease by the proposed budget cuts. The reduction of part-time salaries will result in less supervision during Youth and Adult games. The reduction in supplies will affect the field maintenance/prep and the equipment used to conduct the program
- Estimated revenue projected for FY 2010-2011 is \$16,000

GENERAL FUND – CULTURE AND RECREATION

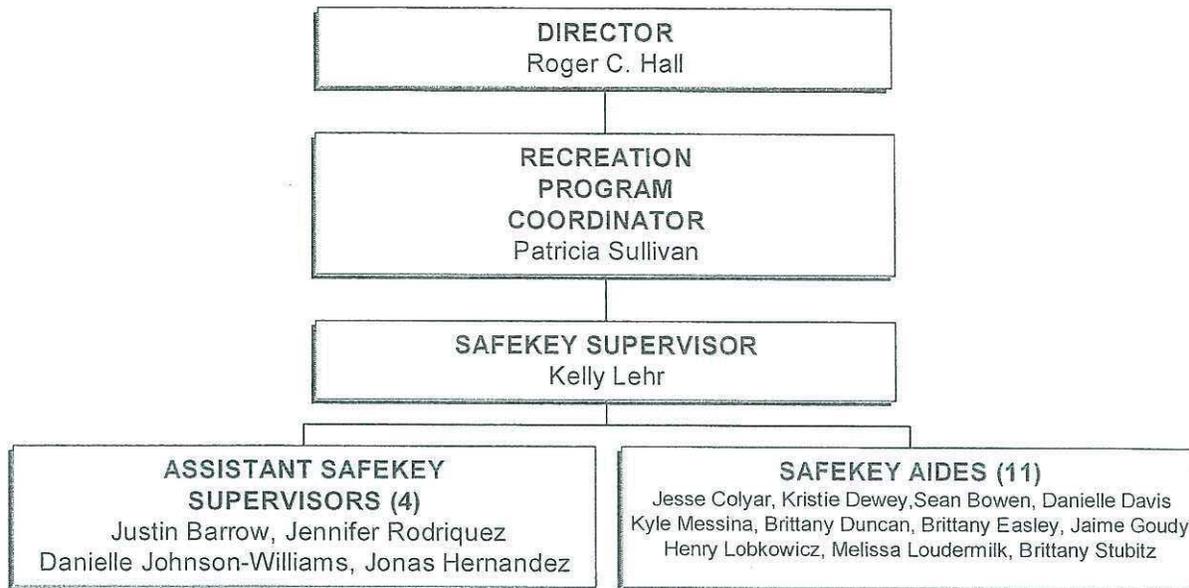
001-7156

RECREATION - ADULT SPORTS

	FY 2008 Actual	FY 2009 Actual	FY 2010 Budget	FY 2010 YTD Actual	FY 2011 Proposed Budget
Salaries & Wages					
1001 Regular Salaries	0	0	0	0	0
1002 Part-time/Temporary	20,236	9,731	11,748	4,501	8,748
1003 Overtime	0	0	0	0	0
1004 Commissions					
Total	20,236	9,731	11,748	4,501	8,748
Benefits					
1501 Health Insurance	0	0	0	0	0
1502 PERS Retirement	2,715	637	0	0	0
1503 Workers Comp	632	300	853	139	853
1504 Medicare	296	144	391	65	391
1505 Disability/Social Security	430	411	1,666	279	1,666
Total	4,073	1,492	2,910	484	2,910
Services and Supplies					
2000 Maintenance	0	0	0	0	0
3000 Material & Supplies	5,265	3,209	4,000	2,947	2,000
4000 Travel & Training	0	0	0	0	0
5000 Contractual Services	0	0	0	0	0
6000 Other Operating Exp.	0	347	0	0	0
Total	5,265	3,556	4,000	2,947	2,000
Total Operating Costs	29,574	14,779	18,658	7,932	13,658
7000 Capital Costs	0	0	0	0	0
8000 Other one-time Costs	0	0	0	0	660
Total Expenditures	29,574	14,779	18,658	7,932	14,318

GENERAL FUND – CULTURE AND RECREATION

SAFEKEY



MISSION STATEMENT/ACTIVITY DESCRIPTION:

The Parks and Recreation Director manages the day-to-day operations of the Parks and Recreation Department. The three major divisions include the Recreation Division, Aquatics Division and Golf Course Division. The following positions report to the Parks and Recreation Director: Recreation Administrative Supervisor, Recreation Program Coordinator, Youth and Adult Sports Coordinator, Aquatic Coordinator, Youth Center Coordinator, Fitness Center Coordinator, Art Center Coordinator, Golf Course Maintenance Supervisor and Bootleg Canyon Trail Master. The Parks and Recreation Director is all responsible for coordinating all major special events within the City including film shoots and video productions.

GOALS & STRATEGIC ISSUES:

- Continue to provide for the present and future recreation needs of Boulder City residents.
- Ensure that all recreation facilities are properly maintained, painted and in good condition.
- Coordinator responsible for monitoring the costs versus revenue for the program
- Continue to offer current levels of recreational and leisure time services for participants of all ages while investigating either new or enhanced services in keeping with available resources
- Ensure Parks and Recreation Department participation in the City's Change Leadership Team Program

BUDGET HIGHLIGHTS:

- Personnel Funded FY 2010-2011 include coordinator, supervisor, assistant supervisor and aides. Many of these employees also service our Summer Parks program.
- Curtailment of part-time COLA hourly wage increases for FY 2010-2011
- No budget increases requested and no budget cuts anticipated.
- Level of Service: The level of service will not change.
- Estimated revenue projected for FY 2010-2011 is \$58,000

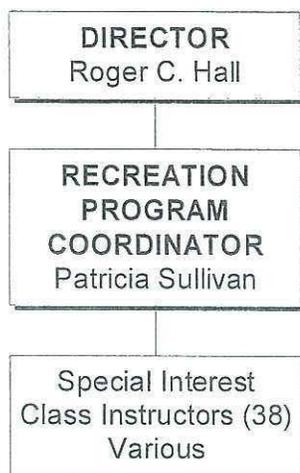
GENERAL FUND – CULTURE AND RECREATION

001-7154 RECREATION - SAFEKEY

		FY 2008	FY 2009	FY 2010	FY 2010	FY 2011
		Actual	Actual	Budget	YTD Actual	Proposed Budget
Salaries & Wages						
1001	Regular Salaries	0	0	0	0	0
1002	Part-time/Temporary	46,276	41,943	43,576	26,364	43,576
1003	Overtime	0	0	0	0	0
1004	Commissions					
	Total	46,276	41,943	43,576	26,364	43,576
Benefits						
1501	Health Insurance	0	0	0	0	0
1502	PERS Retirement	-740	0	0	0	0
1503	Workers Comp	1,288	1,278	1,723	752	1,723
1504	Medicare	671	608	784	382	784
1505	Disability/Social Security	3,105	2,600	3,354	1,635	3,354
	Total	4,324	4,486	5,861	2,769	5,861
Services and Supplies						
2000	Maintenance	0	0	0	0	0
3000	Material & Supplies	8,294	4,813	7,200	2,507	7,200
4000	Travel & Training	0	-113	464	19	464
5000	Contractual Services	0	0	0	30	0
6000	Other Operating Exp.	0	0	0	0	0
	Total	8,294	4,700	7,664	2,556	7,664
Total Operating Costs		58,894	51,129	57,101	31,689	57,101
7000	Capital Costs	0	0	0	0	0
	Other one-time					
8000	Costs	0	0	0	0	0
Total Expenditures		58,894	51,129	57,101	31,689	57,101

GENERAL FUND – CULTURE AND RECREATION

SPECIAL INTEREST CLASSES



MISSION STATEMENT/ACTIVITY DESCRIPTION:

The Parks and Recreation Director manages the day-to-day operations of the Parks and Recreation Department. The three major divisions include the Recreation Division, Aquatics Division and Golf Course Division. The following positions report to the Parks and Recreation Director: Recreation Administrative Supervisor, Recreation Program Coordinator, Youth and Adult Sports Coordinator, Aquatic Coordinator, Youth Center Coordinator, Fitness Center Coordinator, Art Center Coordinator, Golf Course Maintenance Supervisor and Bootleg Canyon Trail Master. The Parks and Recreation Director is all responsible for coordinating all major special events within the City including film shoots and video productions.

GOALS & STRATEGIC ISSUES:

- Continue to provide for the present and future recreation needs of Boulder City residents.
- Ensure that all recreation facilities are properly maintained, painted and in good condition.
- Coordinator responsible for monitoring the costs versus revenue for the program
- Continue to offer current levels of recreational and leisure time services for participants of all ages while investigating either new or enhanced services in keeping with available resources
- Continue to assess public and private capabilities for expanding special events and permanent cultural activities and facilities that will attract visitors to the community.
- Continue to develop policies and programs to increase the volume of outside visitors to the community.
- Ensure Parks and Recreation Department participation in the City's Change Leadership Team Program

GENERAL FUND – CULTURE AND RECREATION

BUDGET HIGHLIGHTS:

- Personnel Funded for FY 2010-2011: Include special interest instructors for our recreation classes. The number of instructors varies each month depending on class offerings and class participation. (Special Interest Instructors are paid 70% of monies collected from patrons attending the classes.)
- Anticipated \$1000 reduction of Materials and Supplies. This reduction will affect special events like the 31'ers reunion and Teeny Bopper Dance, and marketing of the special interest classes.
- There were no new budget requests.
- Levels of Service: The level of service to the community should remain unchanged.
- Estimated revenue projected for FY 2010-2011 is \$65,000

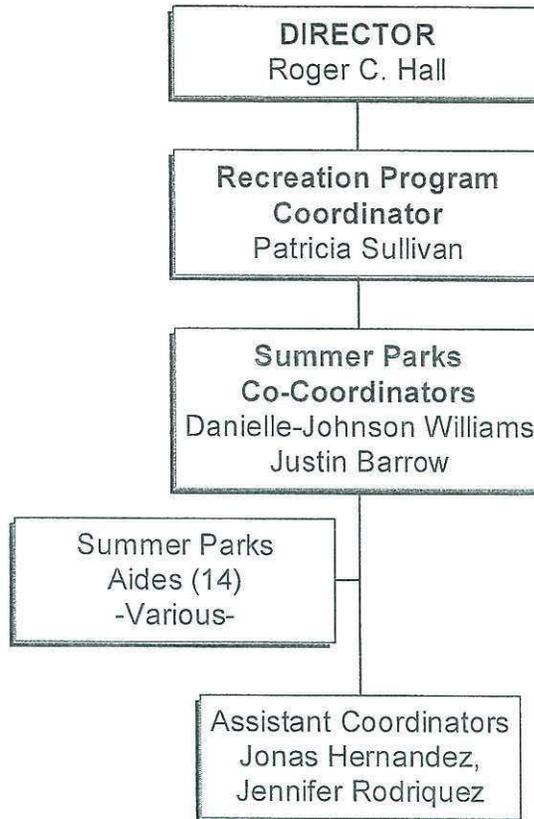
001-7151

RECREATION - SPECIAL CLASSES

		FY 2008 Actual	FY 2009 Actual	FY 2010 Budget	FY 2010 YTD Actual	FY 2011 Proposed Budget
Salaries & Wages						
1001	Regular Salaries	0	0	0	0	0
1002	Part-time/Temporary	53,774	51,920	50,000	47,586	50,000
1003	Overtime	0	0	0	0	0
1004	Commissions					
	Total	53,774	51,920	50,000	47,586	50,000
Benefits						
1501	Health Insurance	0	0	0	0	0
1502	PERS Retirement	0	0	0	0	0
1503	Workers Comp	1,477	1,481	1,908	1,344	1,908
1504	Medicare	780	730	870	690	870
1505	Disability/Social Security	2,840	2,632	3,720	2,834	3,720
	Total	5,097	4,843	6,498	4,868	6,498
Services and Supplies						
2000	Maintenance	0	0	0	0	0
3000	Material & Supplies	3,603	3,451	4,000	1,854	3,000
4000	Travel & Training	83	0	250	0	250
5000	Contractual Services	3,010	4,187	3,100	2,394	3,100
6000	Other Operating Exp.	205	441	700	128	700
	Total	6,901	8,079	8,050	4,376	7,050
Total Operating Costs		65,772	64,842	64,548	56,830	63,548
7000	Capital Costs	0	0	0	0	0
	Other one-time					
8000	Costs	0	0	0	0	0
Total Expenditures		65,772	64,842	64,548	56,830	63,548

GENERAL FUND – CULTURE AND RECREATION

SUMMER PARKS



MISSION STATEMENT/ACTIVITY DESCRIPTION

The Parks and Recreation Director manages the day-to-day operations of the Parks and Recreation Department. The three major divisions include the Recreation Division, Aquatics Division and Golf Course Division. The following positions report to the Parks and Recreation Director: Recreation Administrative Supervisor, Recreation Program Coordinator, Youth and Adult Sports Coordinator, Aquatic Coordinator, Youth Center Coordinator, Fitness Center Coordinator, Art Center Coordinator, Golf Course Maintenance Supervisor and Bootleg Canyon Trail Master. The Parks and Recreation Director is all responsible for coordinating all major special events within the City including film shoots and video productions.

GOALS & STRATEGIC ISSUES

- Continue to provide for the present and future recreation needs of Boulder City residents.
- Ensure that all recreation facilities are properly maintained, painted and in good condition.
- Coordinator responsible for monitoring the costs versus revenue for the program
- Continue to offer current levels of recreational and leisure time services for participants of all ages while investigating either new or enhanced services in keeping with available resources
- Ensure Parks and Recreation Department participation in the Change Leadership Team Program.

GENERAL FUND – CULTURE AND RECREATION

BUDGET HIGHLIGHTS

- Personnel Funded FY 2010-2011 include coordinator, supervisor, assistant supervisor and aides. Many of these employees also service our Safekey program.
- Curtailment of part-time COLA hourly wage increases for FY 2010-2011
- Anticipated decrease in Travel & Training \$366. IMPACT: employees will need to use City vehicles due to reduction of funds to reimburse for mileage. (Travel & Training budget item is primarily used for staff mileage reimbursement and CPR training for the staff.)
- There were no new budget requests.
- Level of Service: The level of service will not change.
- Estimated revenue projected for FY 2010-2011 \$41,000

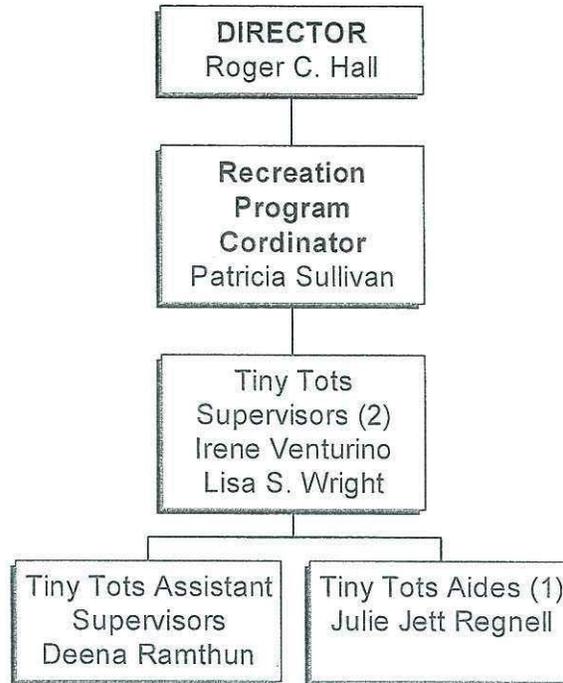
001-7153

RECREATION - SUMMER PARKS

		FY 2008 Actual	FY 2009 Actual	FY 2010 Budget	FY 2010 YTD Actual	FY 2011 Proposed Budget
Salaries & Wages						
1001	Regular Salaries	0	0	0	0	0
1002	Part-time/Temporary	41,530	39,747	31,300	21,477	31,300
1003	Overtime	0	0	0	0	0
1004	Commissions					
	Total	41,530	39,747	31,300	21,477	31,300
Benefits						
1501	Health Insurance	0	0	0	0	0
1502	PERS Retirement	473	0	0	0	0
1503	Workers Comp	1,152	1,092	1,185	607	1,185
1504	Medicare	602	576	544	311	544
1505	Disability/Social Security	2,429	2,464	2,319	1,332	2,319
	Total	4,656	4,132	4,048	2,250	4,048
Services and Supplies						
2000	Maintenance	0	0	0	0	0
3000	Material & Supplies	2,244	1,538	3,000	809	3,000
4000	Travel & Training	0	0	464	104	464
5000	Contractual Services	0	110	450	0	450
6000	Other Operating Exp.	0	0	0	0	0
	Total	2,244	1,648	3,914	913	3,914
Total Operating Costs		48,430	45,527	39,262	24,640	39,262
7000	Capital Costs	0	0	0	0	0
8000	Other one-time Costs	0	0	0	0	0
Total Expenditures		48,430	45,527	39,262	24,640	39,262

GENERAL FUND – CULTURE AND RECREATION

TINY TOTS



MISSION STATEMENT/ACTIVITY DESCRIPTION:

The Parks and Recreation Director manages the day-to-day operations of the Parks and Recreation Department. The three major divisions include the Recreation Division, Aquatics Division and Golf Course Division. The following positions report to the Parks and Recreation Director: Recreation Administrative Supervisor, Recreation Program Coordinator, Youth and Adult Sports Coordinator, Aquatic Coordinator, Youth Center Coordinator, Fitness Center Coordinator, Art Center Coordinator, Golf Course Maintenance Supervisor and Bootleg Canyon Trail Master. The Parks and Recreation Director is all responsible for coordinating all major special events within the City including film shoots and video productions.

GOALS & STRATEGIC ISSUES:

- Continue to provide for the present and future recreation needs of Boulder City residents.
- Ensure that all recreation facilities are properly maintained, painted and in good condition.
- Coordinator responsible for monitoring the costs versus revenue for the program
- Continue to offer current levels of recreational and leisure time services for participants of all ages while investigating either new or enhanced services in keeping with available resources
- Ensure Parks and Recreation Department participation in the City's Change Leadership Team

BUDGET HIGHLIGHTS

- Personnel Funded FY 2010-2011 include 2 supervisors and 2 assistant supervisors
- Curtailment of part-time COLA hourly wage increases for FY 2010-2011
- Budget Request Approved: Anticipated \$700 increase allotment for computer monitors and maintenance expenses.
- Levels of Service: The level of service will not change.
- Estimated revenue projected for FY 2010-2011 is \$40,000

GENERAL FUND – CULTURE AND RECREATION

001-7152 RECREATION - TINY TOTS

		FY 2008	FY 2009	FY 2010	FY 2010	FY 2011
		Actual	Actual	Budget	YTD Actual	Proposed Budget
<u>Salaries & Wages</u>						
1001	Regular Salaries	0	0	0	0	0
1002	Part-time/Temporary	31,246	29,068	24,499	24,206	24,499
1003	Overtime	0	0	0	0	0
1004	Commissions					
	Total	31,246	29,068	24,499	24,206	24,499
<u>Benefits</u>						
1501	Health Insurance	0	0	0	0	0
1502	PERS Retirement	2,657	0	0	0	0
1503	Workers Comp	977	1,036	958	824	958
1504	Medicare	453	422	436	351	436
1505	Disability/Social Security	1,131	1,802	1,866	1,501	1,866
	Total	5,218	3,260	3,260	2,675	3,260
<u>Services and Supplies</u>						
2000	Maintenance	0	0	0	0	0
3000	Material & Supplies	2,456	2,977	3,000	2,757	3,000
4000	Travel & Training	244	784	464	128	464
5000	Contractual Services	848	728	1,000	811	1,000
6000	Other Operating Exp.	61	0	0	0	0
	Total	3,609	4,489	4,464	3,696	4,464
Total Operating Costs		40,073	36,817	32,223	30,577	32,223
7000	Capital Costs	0	0	0	0	0
8000	Other one-time Costs	0	0	0	0	700
Total Expenditures		40,073	36,817	32,223	30,577	32,923

GENERAL FUND – CULTURE AND RECREATION

FITNESS CENTER

MISSION STATEMENT/ACTIVITY DESCRIPTION:

The Parks and Recreation Director manages the day-to-day operations of the Parks and Recreation Department. The three major divisions include the Recreation Division, Aquatics Division and Golf Course Division. The following positions report to the Parks and Recreation Director: Recreation Administrative Supervisor, Recreation Program Coordinator, Youth and Adult Sports Coordinator, Aquatic Coordinator, Youth Center Coordinator, Fitness Center Coordinator, Art Center Coordinator, Golf Course Maintenance Supervisor and Bootleg Canyon Trail Master. The Parks and Recreation Director is all responsible for coordinating all major special events within the City including film shoots and video productions.

GOALS & STRATEGIC ISSUES:

- Continue to provide for the present and future recreation needs of Boulder City residents.
- Ensure that all recreation facilities are properly maintained, painted and in good condition.
- Coordinator responsible for monitoring the costs versus revenue for the program
- Continue to offer current levels of recreational and leisure time services for participants of all ages while investigating either new or enhanced services in keeping with available resources
- Ensure Parks and Recreation Department participation in the City's Change Leadership Team Program

BUDGET HIGHLIGHTS:

- Personnel Funded for FY 2010-2011: Include a part-time supervisor and 7 part-time attendants and 3 personal trainers. (Attendants and personal trainers paid 70% of monies collected from patrons attending the Fitness Center)
- No additional personnel requested
- Part-time hourly COLA increases curtailed for FY 2010-2011
- Anticipated increase of \$3,201 in Maintenance Account and \$2,232 in Contractual Services to cover ABC Park facility and utility expenses.
- Budget Request Approved: anticipated increase of \$1500 to the maintenance account for equipment repair. The increase will help to insure the equipment is working properly and well maintained.
- Level of Service should remain the same.
- Estimated revenue projected for FY 2010-2011 is \$90,000

GENERAL FUND – CULTURE AND RECREATION

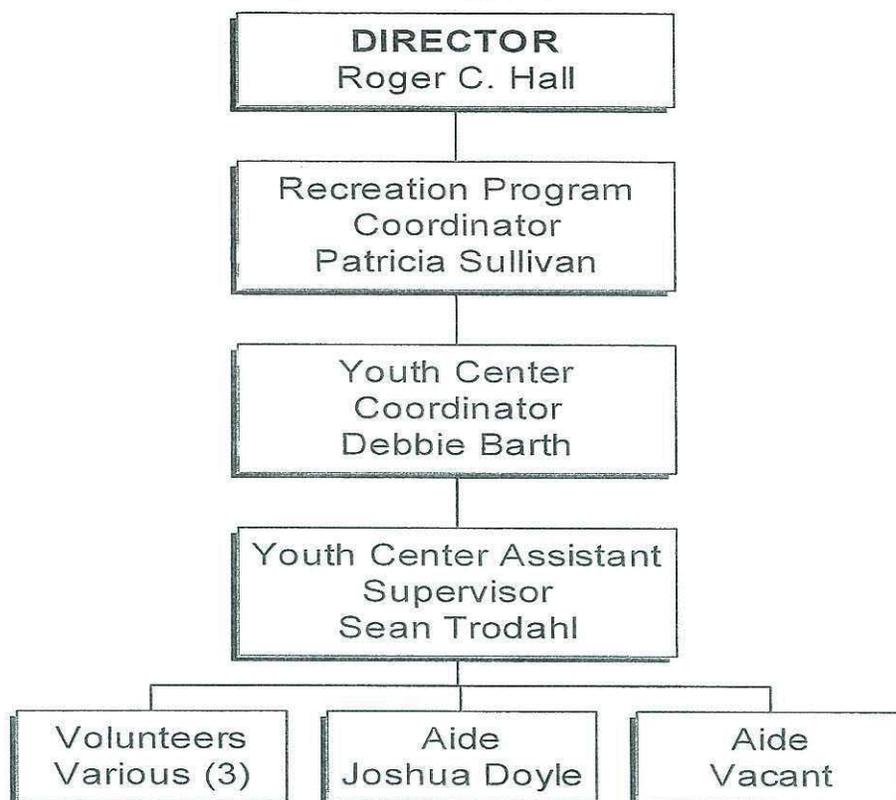
001-7155

RECREATION - FITNESS CENTER

	FY 2008 Actual	FY 2009 Actual	FY 2010 Budget	FY 2010 YTD Actual	FY 2011 Proposed Budget
<u>Salaries & Wages</u>					
1001 Regular Salaries	0	0	0	0	0
1002 Part-time/Temporary	55,734	62,225	64,530	67,490	64,530
1003 Overtime	0	0	0	0	0
1004 Commissions					
Total	55,734	62,225	64,530	67,490	64,530
<u>Benefits</u>					
1501 Health Insurance	0	0	0	0	0
1502 PERS Retirement	4,232	4,006	4,673	4,316	4,673
1503 Workers Comp	1,536	1,833	2,166	1,912	2,166
1504 Medicare	808	902	988	979	988
1505 Disability/Social Security	2,186	2,561	2,908	2,841	2,908
Total	8,762	9,302	10,735	10,048	10,735
<u>Services and Supplies</u>					
2000 Maintenance	1,653	1,651	3,500	2,538	6,701
3000 Material & Supplies	371	1,118	2,200	521	2,200
4000 Travel & Training	864	0	1,080	0	1,080
5000 Contractual Services	1,070	1,191	600	750	2,832
6000 Other Operating Exp.	0	0	0	0	0
Total	3,958	3,960	7,380	3,809	12,813
Total Operating Costs	68,454	75,487	82,645	81,347	88,078
7000 Capital Costs	0	5,215	0	0	0
8000 Other one-time Costs	0	0	0	0	1,500
Total Expenditures	68,454	80,702	82,645	81,347	89,578

GENERAL FUND – CULTURE AND RECREATION

YOUTH CENTER



MISSION STATEMENT/ACTIVITY DESCRIPTION

The Parks and Recreation Director manages the day-to-day operations of the Parks and Recreation Department. The three major divisions include the Recreation Division, Aquatics Division and Golf Course Division. The following positions report to the Parks and Recreation Director: Recreation Administrative Supervisor, Recreation Program Coordinator, Youth and Adult Sports Coordinator, Aquatic Coordinator, Youth Center Coordinator, Fitness Center Coordinator, Art Center Coordinator, Golf Course Maintenance Supervisor and Bootleg Canyon Trail Master. The Parks and Recreation Director is all responsible for coordinating all major special events within the City including film shoots and video productions.

GOALS & STRATEGIC ISSUES

- Continue to provide for the present and future recreation needs of Boulder City residents.
- Ensure that all recreation facilities are properly maintained, painted and in good condition.
- Continue to upgrade various parks, ball fields and recreation facilities on a yearly basis.
- Continue to offer current levels of recreational and leisure time services for participants of all ages while investigating either new or enhanced services in keeping with available resources
- Ensure Parks and Recreation Department participation in the City's Change Leadership Team Program

GENERAL FUND – CULTURE AND RECREATION

GOALS & STRATEGIC ISSUES

- The proposed budget anticipates closing the Youth Center for FY 2010-2011 at a savings of \$75,030
- Personnel Not Funded for FY 2010-2011: Included a part-time Youth Center Coordinator, one part-time Youth Center Leader and two part-time Youth Center Aides.
- Levels of service will be decreased for our community, as the Youth Center will be closed and not available to the public.

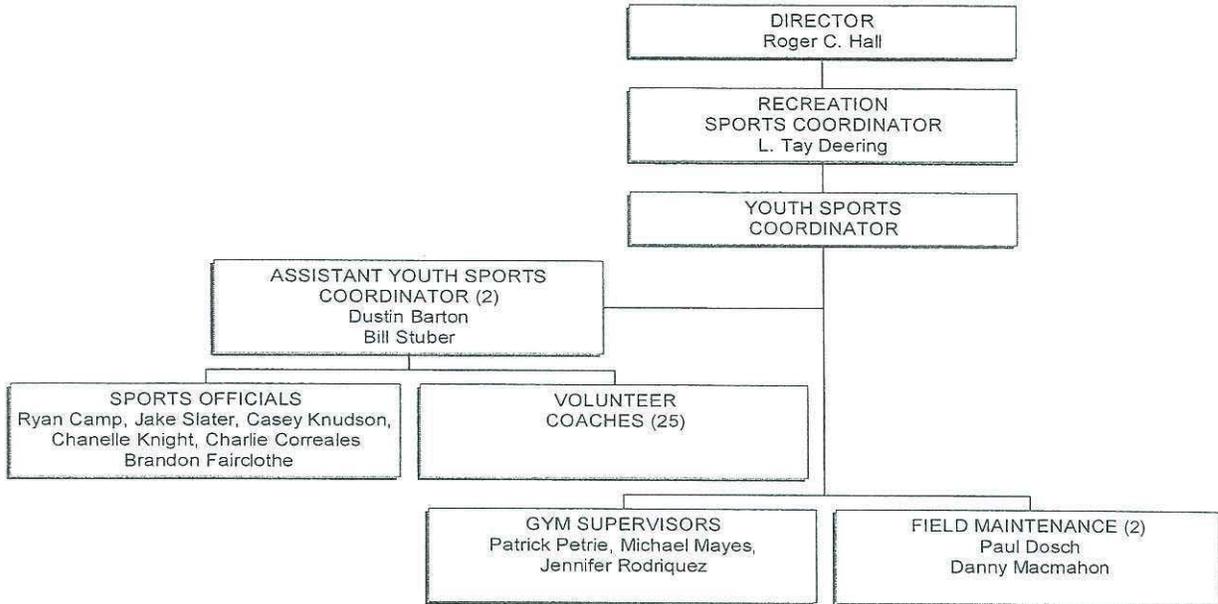
001-7158

RECREATION - YOUTH CENTER

		FY 2008 Actual	FY 2009 Actual	FY 2010 Budget	FY 2010 YTD Actual	FY 2011 Proposed Budget
Salaries & Wages						
1001	Regular Salaries	0	0	0	0	0
1002	Part-time/Temporary	53,537	55,851	50,361	38,108	50,361
1003	Overtime	0	0	0	0	0
1004	Commissions					
	Total	53,537	55,851	50,361	38,108	50,361
Benefits						
1501	Health Insurance	0	0	0	0	0
1502	PERS Retirement	5,416	6,364	6,261	6,079	6,261
1503	Workers Comp	1,473	1,628	1,819	1,079	1,819
1504	Medicare	776	810	828	553	828
1505	Disability/Social Security	1,665	1,516	1,741	599	1,741
	Total	9,330	10,318	10,649	8,310	10,649
Services and Supplies						
2000	Maintenance	371	109	500	34	3,702
3000	Material & Supplies	8,082	6,600	8,000	3,765	8,000
4000	Travel & Training	222	834	720	646	720
5000	Contractual Services	2,263	0	4,800	1,435	7,032
6000	Other Operating Exp.	0	0	0	0	0
	Total	10,938	7,543	14,020	5,880	19,454
Total Operating Costs		73,805	73,712	75,030	52,298	80,464
7000	Capital Costs	0	0	0	0	0
8000	Other one-time Costs	0	0	0	0	0
Total Expenditures		73,805	73,712	75,030	52,298	80,464

GENERAL FUND – CULTURE AND RECREATION

YOUTH SPORTS



MISSION STATEMENT/ACTIVITY DESCRIPTION:

The Parks and Recreation Director manages the day-to-day operations of the Parks and Recreation Department. The three major divisions include the Recreation Division, Aquatics Division and Golf Course Division. The following positions report to the Parks and Recreation Director: Recreation Administrative Supervisor, Recreation Program Coordinator, Youth and Adult Sports Coordinator, Aquatic Coordinator, Youth Center Coordinator, Fitness Center Coordinator, Art Center Coordinator, Golf Course Maintenance Supervisor and Bootleg Canyon Trail Master. The Parks and Recreation Director is all responsible for coordinating all major special events within the City including film shoots and video productions.

GOALS & STRATEGIC ISSUES:

- Continue to provide for the present and future recreation needs of Boulder City residents.
- Ensure that all recreation facilities are properly maintained, painted and in good condition.
- Continue to upgrade various parks, ball fields and recreation facilities on a yearly basis.
- Continue to offer current levels of recreational and leisure time services for participants of all ages while investigating either new or enhanced services in keeping with available resources
- Continue to assess public and private capabilities for expanding special events and permanent cultural activities and facilities that will attract visitors to the community.
- Coordinator responsible for monitoring costs versus revenue for the program

- Ensure Parks and Recreation Department participation in the City's Change Leadership Team Program

GENERAL FUND – CULTURE AND RECREATION

BUDGET HIGHLIGHTS:

- Personnel Funded for FY 2010-2011: Include an assistant youth sports coordinator, sports referees/officials, sports scorers, and field prep staff. The total number of part-time positions fluctuates depending on the sport and schedules.
- Anticipated \$2,250 reduction to Materials & Supplies account. This will affect the purchase of uniforms and sports equipment for the program. This will require more local business sponsorship to cover expenses to have the programs maintain the same level of service.
- Part-time hourly COLA increases curtailed for FY 2010-2011.
- Level of Service: The level of service will decrease as a result of the reduction in materials and supplies. This reduction will affect the uniforms purchased for youth sports as well as the equipment for the program.
- Estimated revenue projected for FY 2010-2011 is \$38,000

001-7157

RECREATION - YOUTH SPORTS

		FY 2008 Actual	FY 2009 Actual	FY 2010 Budget	FY 2010 YTD Actual	FY 2011 Proposed Budget
Salaries & Wages						
1001	Regular Salaries	0	0	0	0	0
1002	Part-time/Temporary	42,294	34,113	25,633	19,642	25,633
1003	Overtime	0	0	0	0	0
1004	Commissions					
	Total	42,294	34,113	25,633	19,642	25,633
Benefits						
1501	Health Insurance	0	0	0	0	0
1502	PERS Retirement	1,998	224	0	0	0
1503	Workers Comp	1,502	1,302	899	680	899
1504	Medicare	613	495	411	285	411
1505	Disability/Social Security	2,009	2,047	1,753	1,218	1,753
	Total	6,122	4,068	3,063	2,183	3,063
Services and Supplies						
2000	Maintenance	0	76	200	0	200
3000	Material & Supplies	5,495	17,068	10,721	4,681	8,471
4000	Travel & Training	0	243	400	0	400
5000	Contractual Services	0	41	100	0	100
6000	Other Operating Exp.	5,552	-5,023	0	0	0
	Total	11,047	12,405	11,421	4,681	9,171
Total Operating Costs		59,463	50,586	40,117	26,506	37,867
7000	Capital Costs	0	0	0	0	0
8000	Other one-time Costs	0	0	0	0	0
Total Expenditures		59,463	50,586	40,117	26,506	37,867

GENERAL FUND – CULTURE AND RECREATION

MUNICIPAL GOLF COURSE

MISSION STATEMENT/ACTIVITY DESCRIPTION

The Parks and Recreation Director manages the day-to-day operations of the Parks and Recreation Department. The three major divisions include the Recreation Division, Aquatics Division and Golf Course Division. The following positions report to the Parks and Recreation Director: Recreation Administrative Supervisor, Recreation Program Coordinator, Youth and Adult Sports Coordinator, Aquatic Coordinator, Youth Center Coordinator, Fitness Center Coordinator, Art Center Coordinator, Golf Course Maintenance Supervisor and Bootleg Canyon Trail Master. The Parks and Recreation Director is all responsible for coordinating all major special events within the City including film shoots and video productions

GOALS & STRATEGIC ISSUES

- 1 To maintain current standards and work closely with the management contract to potentially upgrade the playability of the golf course.
- 2 To determine future budgetary needs based on the expectations of our customers.
- 3 Continue to review golf course fees to ensure that the course is self supporting and gives the general fund a return on the land investment.
- 4 Continue to provide for the present and future golfing needs of our customers.
- 5 Ensure Parks and Recreation Department participation in the City's Change Leadership team program.
- 6 Supervisor responsible for monitoring costs versus revenue for the golf course.

BUDGET HIGHLIGHTS

In this time of recession the golf course budget has been drastically reduced. Along with reductions we have also been actively making adjustments to maximize our revenue. Below is a list of adjustments made in order to meet our budgetary goals.

- Personnel Funded FY2010-2011: Include one full-time Maintenance Supervisor, part-time Facility Attendant Supervisor, part-time Golf Cart Mechanic, and ten part-time Facility Workers. Additionally the Maintenance Supervisor oversees contract administration of both golf course maintenance and pro shop operations as well as Parks and Recreation Custodial Staff.
- Personnel not funded FY 2010-2011: Includes personnel required to monitor and marshal the golf course. To adequately monitor the golf course, three (3) part-time employees would be required. The introduction of three steady part-time employees would allow for the course to be monitored during our busiest times of the day.

GENERAL FUND – CULTURE AND RECREATION

BUDGET HIGHLIGHTS (Continued)

- Anticipated \$200,000 reduction of Maintenance Contracts: The contracts have been reduced \$200,000 to meet our budgetary needs: IMPACT: Reducing the maintenance contracts has and will continue to have a direct affect on the golf course conditions, most notably, the winter conditions: tees, roughs, and fairways. At this point the reductions in course conditions are mostly aesthetic however, the longer these reductions persist the greater the chance of long term damage such as turf thinning, weed encroachment, insect infestations, soil problems and a host of other problems. The greens will remain our number one priority and costs associated with them should not be reduced.
- Approved Budget Requests FY 2010-2011: The requests for a fairway mower and a large rough mower will be approved however, they are to be funded by the surcharge account. We anticipate buying pre-owned equipment to maximize our spending.
- Approved Budget Requests FY 2010-2011: Anticipated increase in operational expenses, office supplies and contractual services (\$11,320). This increase helps to cover the operating expenses directly related to the golf course: office supplies, range balls/tokens, maintenance and repairs.
- Budget Requests Denied FY 2010-2011: The request for increase in the Materials & Supplies (12,440), Maintenance (\$8,100), and temporary employees (\$5,000) were all denied. These requests were based on this past year's data and actual amounts used in the individual accounts. Much of the funding requested has to do with the materials and building maintenance; the golf course budget will be at the mercy of untimely repairs or necessities.
- The Level of Services at the Golf Course has not dipped beyond the point of return. Currently, most of the reductions made have only affected the aesthetics of the course and in some cases reduced customer service levels. Fortunately, these can all be reversed quickly in the event our economy starts moving in the right direction. As stated earlier the main objective is to keep our greens in excellent shape followed by our fairways, tees and roughs. We are also working diligently on maintaining our customer service levels although with current part-time salary allotments, we do not have the personnel available to monitor the course during busy periods. Golf Course Customer Service levels will decline.
- Budget has been adjusted to reflect wage and PERS reductions at the cart facility. (\$62,000)
- City golf course maintenance staff was transferred over to contract maintenance. The contractor is also responsible for all of their materials and supplies required to maintain the golf course with the exception of large capital repairs and purchases (\$224,000)
- Purchasing used equipment with low hours to replace maintenance equipment. Recently, we have purchased a mower with 1350 hours for \$16,800 a savings of approximately \$60,000.
- To maximize revenues, a weekend rate for Boulder City Residents has been implemented. Although the price has increased for weekend play, our resident rates are still among the cheapest in the valley.
- Both Golf Courses benefited from Web Site updates. Our new website allows us to post promotional information and create mailing lists for future email blasts.
- Estimated revenue projection for FY 2010-2011 \$1,250,000

GENERAL FUND – CULTURE AND RECREATION

001-7000

RECREATION - MUNICIPAL GOLF COURSE

	FY 2008 Actual	FY 2009 Actual	FY 2010 Budget	FY 2010 YTD Actual	FY 2011 Proposed Budget
Salaries & Wages					
1001 Regular Salaries	466,834	467,767	80,071	80,732	0
1002 Part-time/Temporary	194,426	151,195	75,000	76,504	75,000
1003 Overtime	10,980	4,893	0	87	0
1004 Commissions					
Total	672,240	623,855	155,071	157,323	75,000
Benefits					
1501 Health Insurance	77,392	88,659	12,111	10,648	0
1502 PERS Retirement	101,766	106,621	17,230	20,465	0
1503 Workers Comp	15,034	13,256	1,145	3,206	2,385
1504 Medicare	8,595	8,807	1,162	2,301	1,088
1505 Disability/Social Security	9,239	6,846	0	3,741	4,650
Total	212,026	224,189	31,648	40,360	8,123
Services and Supplies					
2000 Maintenance	28,216	32,270	25,000	5,007	25,000
3000 Material & Supplies	192,617	132,006	28,010	15,069	26,110
4000 Travel & Training	421	472	1,000	20	1,000
5000 Contractual Services	743,285	426,495	1,171,218	1,054,908	971,218
6000 Other Operating Exp.	4,323	391	3,500	3,451	3,500
Total	968,862	591,634	1,228,728	1,078,455	1,026,828
Total Operating Costs	1,853,128	1,439,678	1,415,447	1,276,138	1,109,951
7000 Capital Costs Other one-time	195,338	148,345	40,000	0	0
8000 Costs	0	0	0	0	11,320
Total Expenditures	2,048,466	1,588,023	1,455,447	1,276,138	1,121,271

GENERAL FUND – CULTURE AND RECREATION

BOULDER CREEK GOLF COURSE

MISSION STATEMENT

To provide guests an unforgettable experience with each visit. Boulder Creek Golf Course strives to provide an environment where all team members realize their value and potential and encourage everyone to continually improve their skills to provide the finest service to guests and for enjoyment and advancement of their careers. Guests and team members alike will enjoy a warm, friendly and professional atmosphere where everyone will enjoy the game and business of golf.

Department Description

Our premier golf club, the Boulder Creek Golf Club, opened January 2003. A Golf shop, rental clubs for adults and youths, full banquet facility allowing us to host tournaments, corporate outings, banquets and weddings, a restaurant open for lunch and dinner, full bar, coffee bar, handicap computer. The Golf Shop at the Boulder Creek Golf Club was established to fulfill all golfing needs.

The beautiful blend of the Nevada desert and Boulder Creek Golf Club and the green surroundings, provides a unique ambience for those special events; weddings, business banquets or any special outing for families or organizations, where the facility can provide personalized meal and beverage packages.

The facility includes an 8,000 square foot pavilion tent that overlooks the beautiful golf course and lake. The pavilion tent can accommodate up to 350 guests while the restaurant can accommodate up to 100 guests.

Milestones Met / Services Provided

For many years, the city of Boulder City had the vision to create a community and Clark County asset that would provide great golf programs and affordable recreation to the people who live and work here everyday.

Boulder City's goal is to provide a great facility and golf experience to all who visit. Whether a resort guest, local tournament, junior golfer, or major event, it will be honored to share the world class facility with all guests. The 27 holes were masterfully designed by Mark Rathert, of Rathert International Golf Design. Offering six sets of playing tees to compliment all skill levels, there is also the Development Tees. It's a smaller course integrated into all layouts and perfect for beginning players.

The East practice range tee at Boulder Creek is one of the largest in the West. The range is (400) yards in length and (200) yards wide and offers 60 grass practice spaces as well as 36 practice mats that allow for practice all year in 30 degree weather or at 100 degrees. A contoured fairway practice bunker adds to the opportunity to build skills at Boulder Creek. A private golf instruction area allows for a quick golf lesson from a Boulder Creek PGA or LPGA golf professional.

The short game area at the Boulder Creek practice facility has available any short golf shot a person would like to practice or learn. A practice green you would usually find on the golf course will provide realistic practice out of bunkers as well as uneven lies for pitching and chipping around the green. A synthetic practice putting green is available for beginning golfers to get the feel of putting prior to trying the golf course and more challenging putting. High quality golf equipment, custom fitting and golf equipment repair is a specialty at the Boulder Creek Golf Center. A golfer will enjoy the latest in equipment to help them customize golf clubs to their golf swing. Custom measurements such as ball spin rate, ball launch angle, club head and swing speed, ball speed, shaft deflection, grip size and other important functions and information to provide the best for guest's golf game. A golf club repair center provides upgrades or repair equipment from a new grip to hang on to or a new shaft embracing the highest technology.

GENERAL FUND – CULTURE AND RECREATION

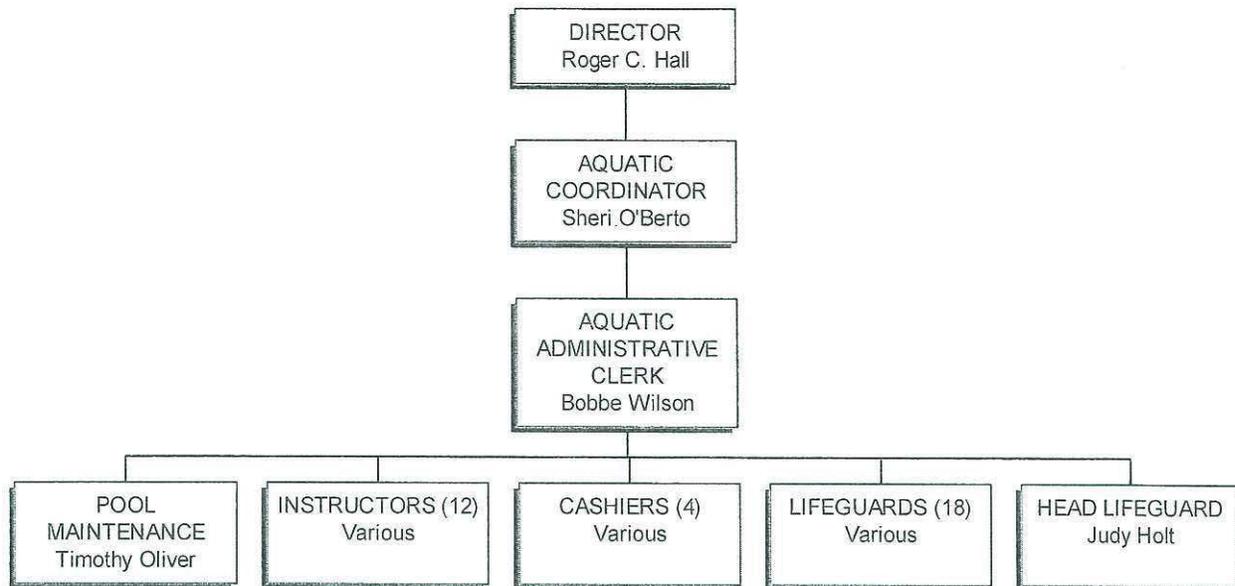
001-7300

RECREATION – BOULDER CREEK GOLF

	FY 2008	FY 2009	FY 2010	FY 2010	FY 2011
	Actual	Actual	Budget	YTD Actual	Proposed Budget
<u>Salaries & Wages</u>					
1001 Regular Salaries					0
1002 Part-time/Temporary					13,513
1003 Overtime					0
1004 Commissions					
Total					13,513
<u>Benefits</u>					
1501 Health Insurance					0
1502 PERS Retirement					0
1503 Workers Comp					1,145
1504 Medicare					196
1505 Disability/Social Security					838
Total					2,179
<u>Services and Supplies</u>					
2000 Maintenance					916,000
3000 Material & Supplies					100,000
4000 Travel & Training					0
5000 Contractual Services					798,410
6000 Other Operating Exp.					0
Total					1,814,410
Total Operating Costs					
					1,830,102
7000 Capital Costs					85,000
8000 Other one-time Costs					0
Total Expenditures					1,915,102

GENERAL FUND – CULTURE AND RECREATION

AQUATICS



MISSION STATEMENT/ACTIVITY DESCRIPTION:

The mission statement of the Boulder city Parks and Recreation Department is to provide high quality and cost effective recreation programs and activities for all residents of Boulder City. These aquatic programs include: Learn To Swim classes, Water Aerobics, Low Impact Water Exercise, pre-competitive swim programs, Masters Swimming, and special interest programs for youth, adults and seniors. We are striving to meet the community's recreation and educational needs in all phases of our operation.

GOALS & STRATEGIC ISSUES

- 1 The goal of the Pool and Racquetball Complex is to continue to promote water safety, recreation, physical health and fitness in a safe, attractive and unique environment that meets the present and future needs of the Boulder City community.
- 2 Pursue cost effective ways to enhance the facility, operations and service, while ensuring a quality environment for our customers (Professional Excellence, Fiscal Responsibility, Caring Attitude)
- 3 Communicate all upcoming event dates and share marketing information with our community. (Professional Excellence, Fiscal responsibility)

GENERAL FUND – CULTURE AND RECREATION

BUDGET HIGHLIGHTS

- Personnel Funded FY 2010-2011: Includes one full-time Aquatics Coordinator, one part-time Administration Clerk, one part-time Pool Maintenance Worker, four part-time Cashiers, thirteen part-time Lifeguards, eight part-time Water Safety Instructors, one Head Lifeguard, Staff Training Instructors and Commissioned Instructors. (The number of instructors varies depending on the time of year and classes offered.)
- Part-time hourly COLA increased curtailed for FY 2010-2011
- Anticipated \$10,000 reduction in Contractual Expenses. IMPACT: The reduction of \$10,000 in contractual expenses leaves this account at the bare minimum needed for operations. Potentially more funds may be needed if we experience a very cold winter and natural gas heating costs go up.
- Approved Budget Requests FY 2010-2011: Anticipated \$2286 increase to Materials & Supplies for purchase of a new pool blanket section to replace existing, chemical damaged, blanket section.
- Budget Requests FY 2010-2011 Denied: Upgrade of Aquatic Administration Clerk (\$24,767), Pool Cashier wage increase (\$4,412), Lifeguard/WSI wage increase (\$5,249), men's locker room sink replacement (\$2,520), paint and repairs to the building (\$10,792), ADA approved door openers (\$6,600), replacement of the pool canopy (\$5,000), additional electrical outlets installed (\$5,923), shade cover for wading pool seating area (\$6,500), tile lobby floor (\$10,019), and purchase of storage shed (\$3,050).
- Level of Service: The Pool and Racquetball Complex was built in 1980 and many facility items are old and need to be replaced. Reduction in the repair of the pool facility will diminish the appearance of the Aquatic Complex and possibly decrease the reliability of certain mechanical systems. Competition for lifeguards in the Las Vegas Valley increased over the last few years. Many of the other cities have increased their salaries for lifeguards, which makes it a challenge to secure guards for the summer swim season.
- Restructure of swim programs, facility hours and staff schedules to accommodate budget reductions, while still maintaining quality service and programs.
- The estimated revenue projection FY 2010-2011 is \$150,000.

GENERAL FUND – CULTURE AND RECREATION

001-7300

RECREATION - SWIMMING POOL

		FY 2008	FY 2009	FY 2010	FY 2010	FY 2011
		Actual	Actual	Budget	YTD Actual	Proposed Budget
Salaries & Wages						
1001	Regular Salaries	57,761	61,055	61,446	61,359	65,193
1002	Part-time/Temporary	229,748	219,397	226,863	167,799	215,007
1003	Overtime	7,278	3,465	4,000	799	4,000
1004	Commissions					
	Total	294,787	283,917	292,309	229,957	284,200
Benefits						
1501	Health Insurance	9,761	12,111	12,103	10,648	10,647
1502	PERS Retirement	23,928	22,862	25,654	22,354	26,056
1503	Workers Comp	9,316	9,252	11,167	7,105	11,167
1504	Medicare	4,157	4,293	5,082	3,413	5,060
1505	Disability/Social Security	10,302	10,550	14,354	7,359	14,354
	Total	57,464	59,068	68,360	50,880	67,284
Services and Supplies						
2000	Maintenance	43,038	12,486	17,126	9,029	17,126
3000	Material & Supplies	51,392	38,058	45,590	44,459	45,590
4000	Travel & Training	2,484	1,195	1,742	607	1,742
5000	Contractual Services	57,106	41,254	57,696	36,033	43,261
6000	Other Operating Exp.	2,520	100	0	0	0
	Total	156,540	93,093	122,154	90,128	107,719
Total Operating Costs		508,791	436,078	482,823	370,965	459,203
7000	Capital Costs	15,551	34,231	3,476	3,411	0
8000	Other one-time Costs	0	0	0	0	2,286
Total Expenditures		524,342	470,309	486,299	374,376	461,489

GENERAL FUND – CULTURE AND RECREATION

SENIOR CENTER

MISSION STATEMENT/ACTIVITY DESCRIPTION:

The mission statement of the Boulder City Parks and Recreation Department is to provide high quality and cost effective recreation programs and activities for all residents of Boulder City. These programs include special interest classes, youth and adult sports, cultural arts and special events for youth, adults and seniors. We are striving to meet the community's recreational needs in all phases of our operation.

GOALS & STRATEGIC ISSUES:

- 1 Continue to ensure that the Senior Center facility is properly maintained, painted and in good condition.
- 2 Continue to provide for the present and future needs of the senior citizen population in Boulder City.

BUDGET HIGHLIGHTS:

- 70% of the Center's participants are over 70 and over 50% of them live alone.
- The Center provides a nutritional program for congregate diners and meals on wheels participants, and transportation to the nutrition program. The Center also provides transportation to medical appointments, social and recreational activities, shopping, personal business and employment.
- Health maintenance is provided by the Center such as hearing, blood pressure screenings, a clinic for diabetes, toenail care and better respiration. The Center also provides stress management programs such as back and foot massage and Reiki massage. Counseling services such as tax assistance, Medicare, paralegal, food commodities, and social security are available each month. Weekly talks are held that cover information helpful to seniors on medical, financial and independent living topics. Recreational activities such as yoga, coin collecting, poker, pinochle, literacy program, mah jong, bingo, movie club and senior games are enjoyed by the seniors.
- Renovation and relocation of the Senior Center was completed in 2006-2007.

GENERAL FUND – CULTURE AND RECREATION

001-7200

RECREATION - SENIOR CITIZENS

	FY 2008 Actual	FY 2009 Actual	FY 2010 Budget	FY 2010 YTD Actual	FY 2011 Proposed Budget
<u>Salaries & Wages</u>					
1001 Regular Salaries					
1002 Part-time/Temporary	0	0	0	0	0
1003 Overtime					
1004 Commissions					
Total	0	0	0	0	0
<u>Benefits</u>					
1501 Health Insurance	0				
1502 PERS Retirement	0	0	0	0	0
1503 Workers Comp	0	0	0	0	0
1504 Medicare	0	0	0	0	0
1505 Disability/Social Security					
Total	0	0	0	0	0
<u>Services and Supplies</u>					
2000 Maintenance	0	0	0	0	0
3000 Material & Supplies	0	0	0	0	0
4000 Travel & Training	0	0	0	0	0
5000 Contractual Services	77,253	160,000	160,000	195,000	195,000
6000 Other Operating Exp.	0	0	0	0	0
Total	77,253	160,000	160,000	195,000	195,000
Total Operating Costs					
	77,253	160,000	160,000	195,000	195,000
7000 Capital Costs	0	0	0	0	0
Other one-time					
8000 Costs	0	0	0	0	0
Total Expenditures	77,253	160,000	160,000	195,000	195,000

GENERAL FUND – CULTURE AND RECREATION

CABLE TELEVISION

MISSION STATEMENT/ACTIVITY DESCRIPTION:

Boulder City Television's mission is to provide information from both the City and the Community to the residents. Coverage of City meetings as well as special events helps keep the public well informed. BCTV is striving to meet the informational needs of the community.

GOALS & STRATEGIC ISSUES:

- 1 Continue to upgrade various types of studio equipment to produce a professional studio for television productions.
- 2 Continue to provide a professional operation at the BCTV Studio.
- 3 Ensure that the studio is properly maintained and that the equipment is in good working order.

BUDGET HIGHLIGHTS

- A technical consultant has been hired to properly maintain the studio equipment and ensure a smoother operation.
- Work continues to upgrade the production standards and equipment at BCTV Studio.

GENERAL FUND – CULTURE AND RECREATION

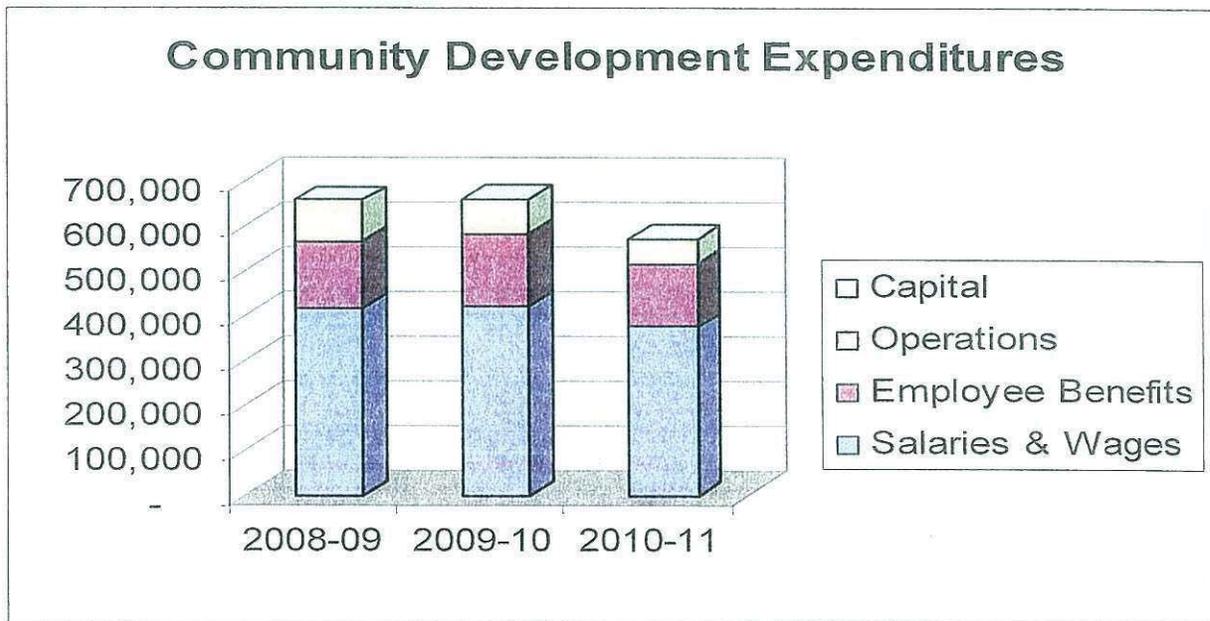
001-7400 RECREATION - CABLE TV

		FY 2008 Actual	FY 2009 Actual	FY 2010 Budget	FY 2010 YTD Actual	FY 2011 Proposed Budget
<u>Salaries & Wages</u>						
1001	Regular Salaries	68,749	47,693	0	0	
1002	Part-time/Temporary	291	0	0	0	0
1003	Overtime	0	0	0	0	
1004	Commissions					
	Total	69,040	47,693	0	0	0
<u>Benefits</u>						
1501	Health Insurance	9,193	6,992	0	0	
1502	PERS Retirement	13,761	9,500	0	0	0
1503	Workers Comp	1,111	396	0	0	0
1504	Medicare	1,134	793	0	0	0
1505	Disability/Social Security	18	0	0	0	
	Total	25,217	17,681	0	0	0
<u>Services and Supplies</u>						
2000	Maintenance	1,725	2,839	0	0	0
3000	Material & Supplies	3,664	8,538	0	0	0
4000	Travel & Training	26	0	0	0	0
5000	Contractual Services	14,103	27,353	0	222	0
6000	Other Operating Exp.	0	8	0	0	0
	Total	19,518	38,738	0	222	0
Total Operating Costs		113,775	104,112	0	222	0
7000	Capital Costs	48,000	0	0	0	0
8000	Other one-time Costs	0	0	0	0	0
Total Expenditures		161,775	104,112	0	222	0

GENERAL FUND – COMMUNITY DEVELOPMENT

COMMUNITY DEVELOPMENT

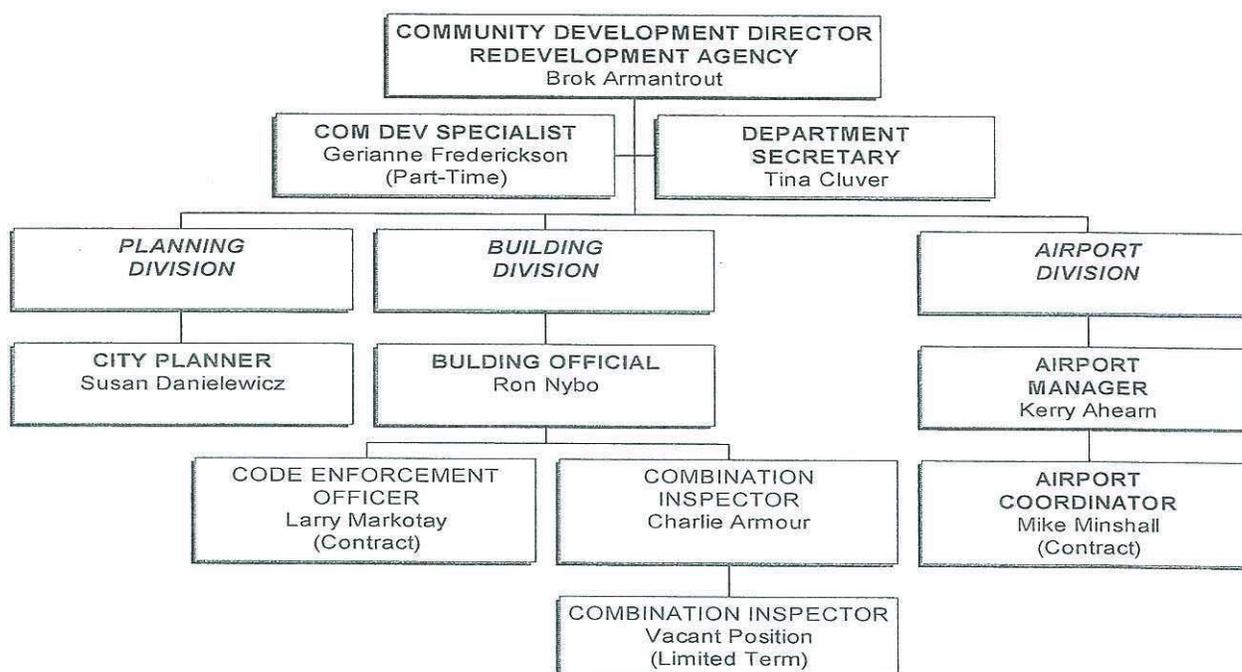
Community Development	2008-09	2009-10	2010-11	Percent Change
	Actual	Budget	Budget	
Salaries & Wages	418,400	421,845	374,593	-12.6%
Employee Benefits	149,855	161,504	142,762	-13.1%
Operations	89,327	79,112	53,138	-48.9%
Capital	-	-	-	
Expenditure Total	657,582	662,461	570,493	-16.1%



Departments/Divisions: Community Development Administration, Planning and Zoning, Building Inspection and Code Enforcement, Urban Design.

GENERAL FUND – COMMUNITY DEVELOPMENT

COMMUNITY DEVELOPMENT



MISSION STATEMENT/ACTIVITY DESCRIPTION

The Community Development Director manages all day-to-day operations of the Community Development Department, which includes the Planning Division, Building Inspections Division, Airport Division and the Redevelopment Agency. The Administration Division is responsible for processing and ensuring payment for all functions of the various divisions. The Director is also required to represent the City on various regional committees and groups such as the Southern Nevada Regional Planning Coalition and the Regional Transportation Commission as specified in the NRS and other laws or regulations. The guiding documents for the overall department function are the City's Master Plan, Zoning Ordinance, International Building Codes, and the Redevelopment Plan for the City.

GOALS & STRATEGIC ISSUES

- Provide detailed and useful information to the general public on the programs offered by the Community Development Department through the use of BCTV, the City's Speaker's Bureau, and newsletters
- Seek effective ways to maintain the current service level with fewer resources
- Seek means by which to conserve limited financial resources and yet enhance services provided to the public

BUDGET HIGHLIGHTS

- Department Head salary is partially funded by the Redevelopment Agency Fund (10%) and the Airport Fund (5%)
- Remaining base budget to remain constant with FY2009-10 levels with no increase

GENERAL FUND – COMMUNITY DEVELOPMENT

001-9000

COMMUNITY DEVELOPMENT - ADMINISTRATION

		FY 2008	FY 2009	FY 2010	FY 2010	FY 2011
		Actual	Actual	Budget	YTD Actual	Proposed Budget
Salaries & Wages						
1001	Regular Salaries	168,466	156,751	158,349	157,777	154,783
1002	Part-time/Temporary	5,665	75	0	7,033	0
1003	Overtime	2,540	799	2,797	470	2,797
1004	Commissions					
	Total	176,671	157,625	161,146	165,280	157,580
Benefits						
1501	Health Insurance	18,386	20,657	22,399	19,699	19,885
1502	PERS Retirement	33,430	31,692	34,013	34,353	33,278
1503	Workers Comp	2,298	2,816	2,117	1,980	2,117
1504	Medicare	2,600	3,001	2,293	2,457	2,244
1505	Disability/Social Security	351	222	772	57	0
	Total	57,065	58,388	61,594	58,547	57,524
Services and Supplies						
2000	Maintenance	3	0	0	292	0
3000	Material & Supplies	2,088	485	2,820	1,274	2,820
4000	Travel & Training	7,019	7,379	2,500	5,240	8,200
5000	Contractual Services	3,329	3,460	3,358	3,606	3,538
6000	Other Operating Exp.	1,010	-1,859	1,500	0	1,500
	Total	13,449	9,465	10,178	10,412	16,058
Total Operating Costs		247,185	225,478	232,918	234,239	231,162
7000	Capital Costs	0	0	0	0	0
	Other one-time					
8000	Costs	0	0	0	0	0
Total Expenditures		247,185	225,478	232,918	234,239	231,162

GENERAL FUND – COMMUNITY DEVELOPMENT

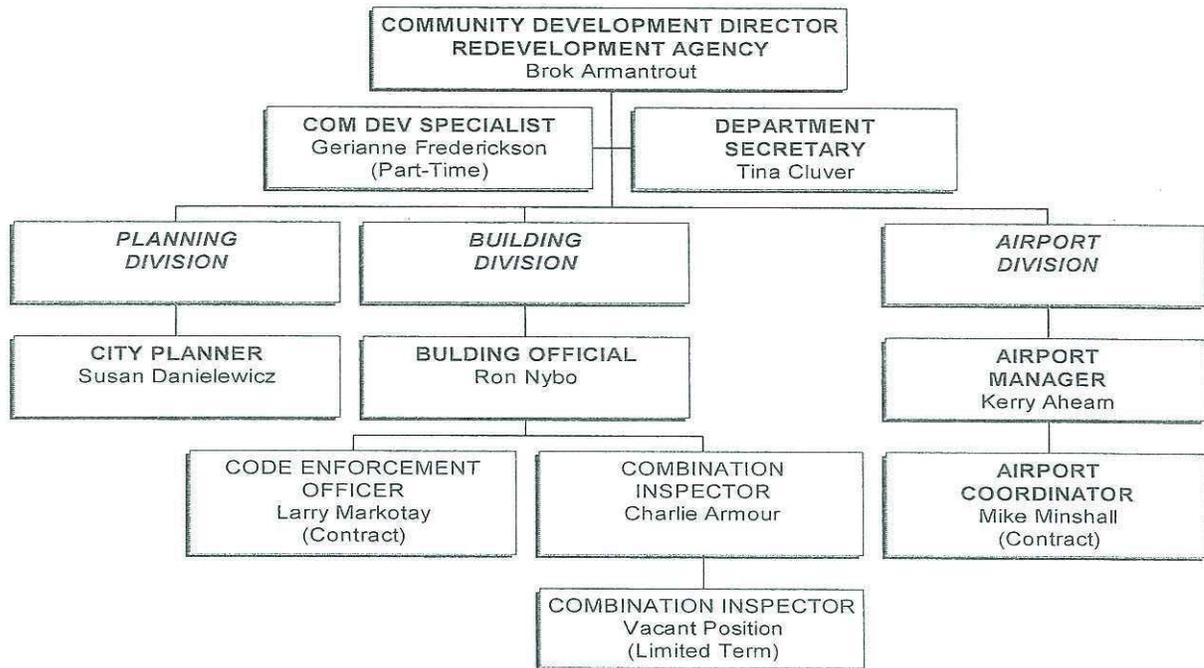
OPERATING STATISTICS AND PERFORMANCE MEASURES:

The following table presents operating statistics and performance measures compiled from established data bases and internal documents. Information for 2010 and 2011 has been estimated. This information is presented in support of the basic budget estimates. Meaningful benchmark targets are provided for comparison purposes

<u>Operating Statistics:</u>	<u>2008</u> <u>Actual</u>	<u>2009</u> <u>Actual</u>	<u>2010</u> <u>Estimated</u>	<u>2011</u> <u>Estimated</u>
Committees and Special Interest Meetings	112	112	112	112
Commissions/Committees Staffed	42	41	42	42
New Ordinances Written/Adopted	5	6	5	5
 <u>Performance Measures:</u>				
Community Development vs. General Fund budget	1.1%	1.1%	1.1%	1.0%
Percent of Community Development budget expended	99%	99%	100%	100%

GENERAL FUND – COMMUNITY DEVELOPMENT

BUILDING INSPECTION



MISSION STATEMENT/ACTIVITY DESCRIPTION

The Building Inspection & Code Enforcement Division is responsible for the enforcement of all non-police department related laws and ordinances. Building Inspections section reviews all building plans for compliance with applicable International Building Codes and locally adopted codes to ensure safe and proper construction. They inspect all permitted buildings to ensure compliance with the approved plans, and will issue a certificate of occupancy to certify compliance at completion of a project. The Code Enforcement section investigates all citizen and city generated complaints alleging a violation of city code, which also includes business license violations, weeds, trash, abandoned vehicles, illegal signs, unkempt yards and pools, and other non-criminal code related violations. Required to appear in court as necessary to complete enforcement process for those violators who choose not to cooperate.

In FY2007-08, the Building Division had 2 building inspectors (one full-time, one contract), contracted out building plan review services, and a contract code enforcement officer. For FY 10/11, the two building inspector positions are kept open, we will perform building plan review in-house with existing staff, and the code enforcement function is now performed by a part-time employee with the General Fund paying half of the salary. Total savings over 07/08 - \$256,000. However, this does not come without a cost – the City's Building Official is performing the building inspection duties, plan review duties, and day-to-day administration of the building code. Employee burn-out is likely if continued for an extended period of time.

GENERAL FUND – COMMUNITY DEVELOPMENT

GOALS & STRATEGIC ISSUES

- Maintain the current level of service to all building department customers
- Provide good customer service – inspections with a smile
- Effectively communicate city ordinances and laws that govern property use to gain voluntary compliance
- Continue to use BCTV and other media outlets at the City’s disposal to educate the public on Division activities and code requirements
- Continue to receive appropriate training and maintenance of required certificates

BUDGET HIGHLIGHTS

- Building inspector positions, while funded, will be kept “open” and not filled
- Code Enforcement is funded 50% by general fund, 50% by the Redevelopment Agency
- Travel and Training budget reduced 20% from FY2008-09 approved levels.

001-9200

COMMUNITY DEVELOPMENT - BUILDING INSPECTION

	FY 2008 Actual	FY 2009 Actual	FY 2010 Budget	FY 2010 YTD Actual	FY 2011 Proposed Budget
<u>Salaries & Wages</u>					
1001 Regular Salaries	220,436	165,101	164,721	113,434	92,196
1002 Part-time/Temporary	39,927	221	0	8,364	28,840
1003 Overtime	3,431	2,940	3,781	0	3,781
Total	263,794	168,262	168,502	121,798	124,817
<u>Benefits</u>					
1501 Health Insurance	27,579	22,070	24,209	14,198	22,500
1502 PERS Retirement	52,681	33,478	35,415	20,568	25,711
1503 Workers Comp	4,317	2,024	2,893	1,874	1,718
1504 Medicare	3,816	2,440	2,388	2,106	1,755
1505 Disability/Social Security	0	0	0	0	0
Total	88,393	60,012	64,905	38,746	51,684
<u>Services and Supplies</u>					
2000 Maintenance	8,402	4,397	16,400	3,302	19,400
3000 Material & Supplies	3,597	2,488	4,500	9,423	4,500
4000 Travel & Training	2,924	564	2,200	315	2,200
5000 Contractual Services	68,492	70,064	33,850	2,365	3,850
6000 Other Operating Exp.	2,011	-100	5,604	0	750
Total	85,426	77,413	62,554	15,405	30,700
Total Operating Costs	437,613	305,687	295,961	175,949	207,201
7000 Capital Costs	0	0	0	0	0
8000 Other one-time Costs	0	0	0	0	0
Total Expenditures	437,613	305,687	295,961	175,949	207,201

GENERAL FUND – COMMUNITY DEVELOPMENT

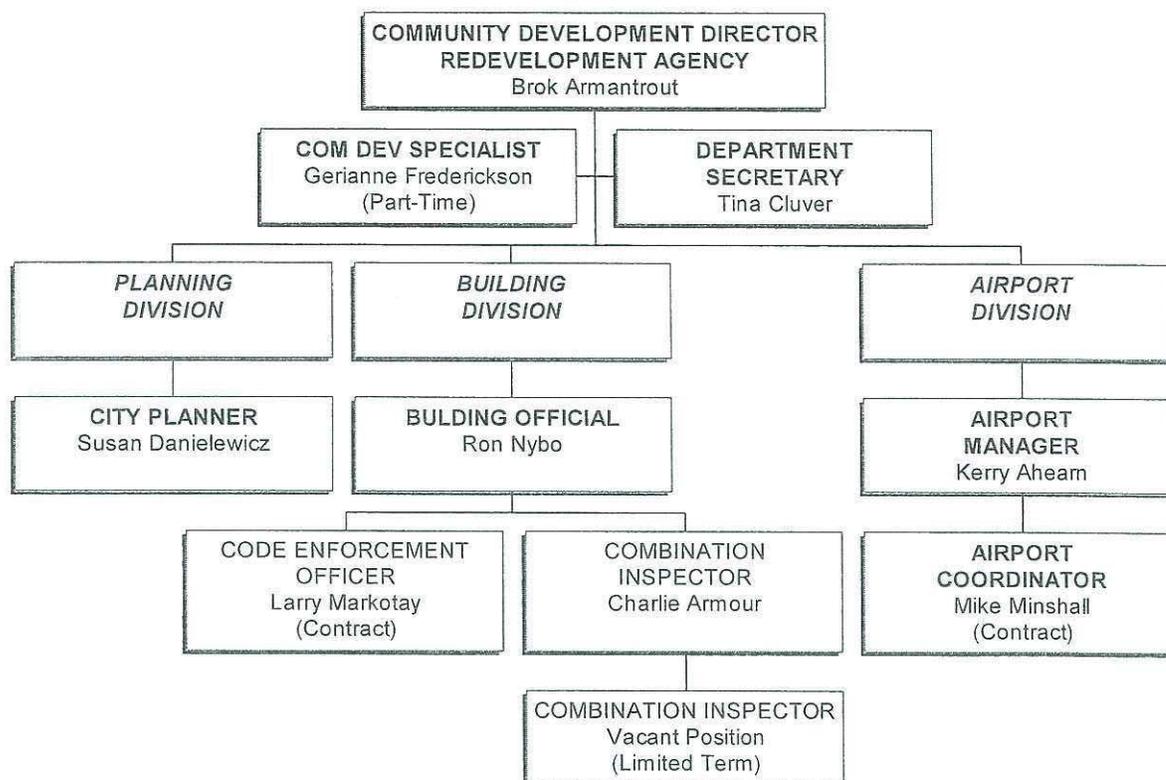
OPERATING STATISTICS AND PERFORMANCE MEASURES:

The following table presents operating statistics and performance measures compiled from established data bases and internal documents. Information for 2010 and 2011 has been estimated. This information is presented in support of the basic budget estimates. Meaningful benchmark targets are provided for comparison purposes

<u>Operating Statistics:</u>	<u>2008 Actual</u>	<u>2009 Actual</u>	<u>2010 Estimated</u>	<u>2011 Estimated</u>
Building Permit Applications (calendar year)	500	490	480	460
Building Inspections (calendar year)	5500	5450	5400	5300
Plan Reviews (calendar year)	500	495	490	485
Code Violations Investigated (calendar year)	752	741	730	720
 <u>Performance Measures:</u>				
Building Inspection vs. General Fund budget	1.9%	1.5%	1.0%	0.9%
Percent of Building Inspection budget expended	99%	99%	100%	100%

GENERAL FUND – COMMUNITY DEVELOPMENT

PLANNING & ZONING



MISSION STATEMENT/ACTIVITY DESCRIPTION

The Planning Division of the Community Development Department is responsible for the day-to-day general city planning functions for the city. This includes review of all requests for building permits for zoning compliance, processing of all applications for Planning Commission review (such as Conditional Use Permits, Variance Requests, Master Plan Amendments, Ordinance Amendments, Land Management Plan zoning reviews, and appeals). The City Planner is also responsible to administer the City's Community Development Block Grant (CDBG) program, including ensuring compliance with applicable federal laws and monitoring the grant sub-recipients who receive CDBG funding through the City. The City Planner is responsible for managing the City's Growth Control Ordinance by reviewing all requests for construction to ensure the statutory limits are not exceeded and reporting back to the Planning commission on a monthly basis. Lastly, the City Planner serves as the City's representative on several county-wide committees for local coordination and population estimating.

GOALS & STRATEGIC ISSUES

- Provide an informed and professional recommendation to all public bodies on all requests brought before them, such as the Planning Commission, Historic Preservation Committee, Allotment Committee and City Council
- Ensure all actions are consistent with the City's Core Values
- Seek new means by which to continue to provide high levels of services with diminishing resources
- Provide professional training to the assigned City committees and commissions so that they may be able to serve the City and citizens effectively

GENERAL FUND – COMMUNITY DEVELOPMENT

BUDGET HIGHLIGHTS

- Remaining base budget to remain constant with FY2009-10 levels with no increase

001-9100

COMMUNITY DEVELOPMENT - PLANNING

		FY 2008 Actual	FY 2009 Actual	FY 2010 Budget	FY 2010 YTD Actual	FY 2011 Proposed Budget
<u>Salaries & Wages</u>						
1001	Regular Salaries	88,731	92,514	92,197	94,656	92,196
1002	Part-time/Temporary	0	0	0	0	0
1003	Overtime					
1004	Commissions					
	Total	88,731	92,514	92,197	94,656	92,196
<u>Benefits</u>						
1501	Health Insurance	9,193	10,648	12,098	10,648	11,250
1502	PERS Retirement	17,641	18,484	19,822	19,716	19,822
1503	Workers Comp	1,065	989	1,145	1,045	1,145
1504	Medicare	1,275	1,334	1,337	1,363	1,337
1505	Disability/Social Security	0	0	603	0	0
	Total	29,174	31,455	35,005	32,772	33,554
<u>Services and Supplies</u>						
2000	Maintenance	8	0	500	275	500
3000	Material & Supplies	595	308	1,250	816	1,250
4000	Travel & Training	3,754	1,550	3,000	1,576	3,000
5000	Contractual Services	673	588	880	816	880
6000	Other Operating Exp.	375	0	750	227	750
	Total	5,405	2,446	6,380	3,710	6,380
Total Operating Costs		123,310	126,415	133,582	131,138	132,130
7000	Capital Costs	0	0	0	0	0
	Other one-time					
8000	Costs	0	0	0	0	0
Total Expenditures		123,310	126,415	133,582	131,138	132,130

GENERAL FUND – COMMUNITY DEVELOPMENT

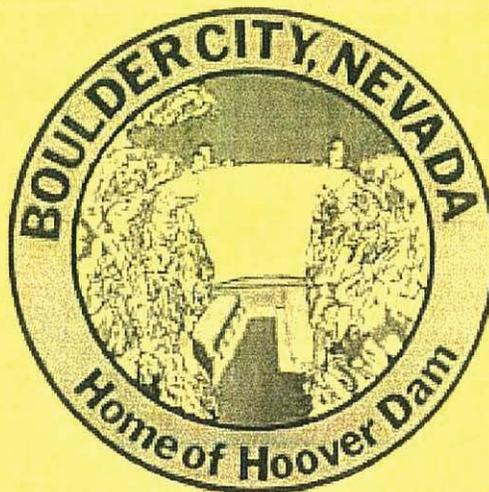
OPERATING STATISTICS AND PERFORMANCE MEASURES:

The following table presents operating statistics and performance measures compiled from established data bases and internal documents. Information for 2010 and 2011 has been estimated. This information is presented in support of the basic budget estimates. Meaningful benchmark targets are provided for comparison purposes

<u>Operating Statistics:</u>	<u>2008 Actual</u>	<u>2009 Actual</u>	<u>2010 Estimated</u>	<u>2011 Estimated</u>
PC/CC and other applications	75	73	73	75
Committee meetings (local and valley)	82	80	79	80
Home Occupation Applications	35	33	35	33
Plan Reviews (Calendar Year)	550	510	490	490
 <u>Performance Measures:</u>				
Planning & Zoning vs. General Fund budget	0.5%	0.6%	0.6%	0.6%
Percent of Planning & Zoning budget expended	99%	99%	100%	100%

THIS PAGE LEFT BLANK INTENTIONALLY

CAPITAL PROJECTS FUND



CAPITAL PROJECTS FUND

CAPITAL PROJECTS FUND

	ACTUAL FY 09	YTD ACTUAL FY 10	FINAL BUDGET FY 11
REVENUES:			
Taxes	\$ 173,150	\$ 203,938	\$ 189,000
Intergovernmental Revenues	2,500,527	4,792,937	6,432,385
Miscellaneous	0	0	0
Operating Transfers In	1,123,414	235,000	1,106,242
Beginning Fund Balance	837,999	1,635,667	1,141,283
TOTAL RESOURCES:	\$4,635,090	\$6,867,542	\$8,868,910
EXPENDITURES:			
Parks and Recreation	\$ 611,396	\$ 427,646	\$ 250,000
Community Development	46,310	58,119	148,090
General Government	181,909	402,000	393,132
Police/Fire	398,065	1,246,855	1,415,000
Public Works	1,761,743	3,591,639	6,125,537
Ending Fund Balance	1,635,667	1,141,283	537,151
TOTAL COMMITMENTS AND FUND BALANCE:	\$4,635,090	\$6,867,542	\$8,868,910

CAPITAL PROJECTS FUND

As part of the Capital Improvement Plan (CIP) requests, departments are asked to include estimates of how each project may affect future operating budgets. Examples of this include any new personnel, equipment, maintenance, or operating expenses that a capital purchase or project might necessitate. The impact of the capital projects planned in this budget on this and future operating budgets is detailed on each project listed on the following pages.

CAPITAL IMPROVEMENT PLAN

I. PURPOSE

The purpose of this report is to update the Capital Improvements Plan for the City of Boulder City that was established in 1987. This will improve the long range capital and financial planning of the City.

II. BACKGROUND

A Capital Improvements Program is a schedule of public works and related equipment that are projected to be built or purchased by the City during the next five years. It covers the City's entire range of public facility requirements. In the program, future projects necessary are listed together with cost estimates, and the anticipated means of financing each project.

Capital improvements are major projects requiring the expenditure of public funds over and above operating expenses. They involve the purchase, construction or replacement of the physical assets of the community. Examples of capital improvement projects include police or fire stations, parks, street improvements, and utilities such as improvements to the electric, water and sewer systems.

The classification of items as capital or operating expenses is based on two criteria - cost and frequency. Capital improvements have the following characteristics:

- They are expensive (above \$20,000)
- Don't recur annually
- Last a long time
- Result in fixed assets

Street projects and vehicles (other than fire trucks) will not be included in this capital improvements program. Street Projects and Priorities are covered in the Paver Plan.

III. CAPITAL IMPROVEMENTS PLANS ARE NECESSARY.

The best techniques of municipal management must be used to ensure that the need for services are matched with revenues. Of particular concern to the citizens of Boulder City are street maintenance, utilities, parks, and police and fire services that must keep pace with our population.

Unfortunately, many communities delay needed improvements until a crisis develops. This can lead to a poor location of public facilities and a fiscal crisis for the City.

CAPITAL PROJECTS FUND

Capital improvements programming is one method to prevent those mistakes in the City of Boulder City. It looks beyond year to year budgeting in order to determine what, when, and how future improvement should be made. It enables us to avoid the impact that unplanned capital expenditures often have on local resources.

The basic advantages of capital improvements programs include:

A. They focus attention on the future goals and needs of the community. It allows City Council and staff to discuss the City's future needs and objectives. It enables us to prioritize and plan ahead for projects, constructing facilities that are needed the most first.

B. Capital planning improves government efficiency and assists in maintaining a sound financial condition. Advance programming of public works on an orderly basis helps avoid the possibility of costly mistakes. The program will guide us in making annual budget decisions. Anticipating future construction will allow the City the time necessary to coordinate financing without a crisis.

IV. THE BOULDER CITY PLAN

Boulder City's Capital Improvements Plan is divided into two parts entitled "Short and Long Range Projects."

Short Range Projects are those that will be necessary within the next five years. Five year planning is considered suitable since two or three years is usually too short for effective programming. This is because planning and financing of major facilities takes a longer period of time. The recommended Short Range Programs for the City are attached.

Long Range Projects are those that may be necessary in the next five to ten years. Long range planning is more difficult since it projects improvements too far into the future to be of practical value. However, we believe that long range forecasting is necessary to allow us to anticipate projects.

Project priorities for the Boulder City Capital Improvements Plan should be judged on the following factors:

- Listed in Comprehensive Plan
- Need for Project
- Public Support
- Extent Services Will be Hindered Without Project
- Public Health or Safety Considerations
- Efficiency of Service Presently Being Provided
- Cost and Financing Availability
- Legal Requirements

CAPITAL PROJECTS FUND

Boulder City's Capital Improvements Program is not meant to be a static document that is just written and never changed. Most plans like that are soon forgotten. The plan must be reviewed each year to ensure that it is adjusted based on the changing goals and needs of our community. Implementing parts of the plan as part of the annual capital section of the budget is also required for this process to work.

The 1989 Legislature made it mandatory for local governments to prepare a Capital Improvements Program which conforms to its master plan and which includes at least 3 ensuing years but not more than 5 fiscal years. Such program to be filed with its City Clerk, (NRS 278.0226 and 354.59801).

SPECIAL PROJECTS FUND

For fiscal years ended June 30,	Actual 2008	Actual 2009	Estimated 2010	Budgeted 2011
TAXES				
Room Tax	138,938	0	38,938	29,000
County Option Motor Fuel Tax	60,328	61,155	65,000	60,000
Special Ad Valorem				
Transportation	99,667	111,995	100,000	100,000
City Transportation Prog.		0	0	0
Subtotal	298,933	173,150	203,938	189,000
INTERGOVERNMENTAL REVENUES				
<u>Federal Grants</u>				
Department of Justice	44,435	53,804	600,000	0
Housing & Urban Dev.-CDBG	95,551	49,526	351,298	28,090
Bureau of Reclamation	0	0	0	0
National Park Service	0	0	0	0
<u>State shared revenues</u>				
Motor vehicle fuel tax	179,500	163,161	170,000	0
Nevada Dept. of Transportation	0	0	0	50,000
NV Office of Traffic Safety	32,376	0	0	70,000
State of NV - Other	142,075	0	0	0
<u>Other Local Government Grants</u>				
R.T.C.	109,044	584,328	1,480,000	517,000
So NV Public Lands Mgt Act (SNPLMA)	298,103	993,360	1,681,639	730,000
Clark County Flood Control	141,638	378,404	230,000	4,037,295
Southern NV Water Authority	0	141,063	0	0
Clark County - Other	0	136,881	280,000	0
City of Henderson-EVOC	0	0	0	1,000,000
Subtotal	1,042,722	2,500,527	4,792,937	6,432,385
OTHER FINANCING SOURCES				
Interest Earnings	0	0	0	0
Other - Miscellaneous	0	0	0	0
Subtotal	0	0	0	0

INTERFUND TRANSFERS	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
Residential Const. Tax Fund	0	45,000	15,000	90,000
Capital Improvement Fund (Voted)	500,000	500,000	0	0
Municipal Court Construction Fd	0	0	0	325,000
Redevelopment Authority	0	315,000	0	650,000
Urban Forestry Fund	54,171	43,414	0	41,242
Utility Fund	0	220,000	220,000	0
Subtotal	554,171	1,123,414	235,000	1,106,242
TOTAL REVENUES	1,895,826	3,797,091	5,231,875	7,727,627
LESS: TOTAL EXPENDITURES	2,552,623	2,999,423	5,726,259	8,331,759
Net Increase (Decrease) Fund Bal.	(656,797)	797,668	(494,384)	(604,132)
Add: Beginning Fund Balance	1,494,800	838,003	1,635,667	1,141,283
ENDING FUND BALANCE	\$838,003	\$1,635,671	\$1,141,283	\$537,151

PARKS AND RECREATION

Veterans Memorial Park	149,714	273,024	0	0
Hemenway / Del Prado Park	193,386	257,875	0	0
Water Spray Park Playground	0	74,068	0	0
Skateboard Park	0	0	130,000	0
Summer Youth Work Program	0	0	147,646	0
Senior Citizens Center	7,250	0	0	0
Golf Course Improvements	0	0	0	0
Broadbent/Oasis/Lakeview Park	3,996	4,690	150,000	250,000
Bicentennial Park Improvements	15,528	1,739	0	0
Total Park and Recreation	369,874	611,396	427,646	250,000

COMMUNITY DEVELOPMENT

CDBG - Boulder City Welfare	21,407	20,808	20,808	20,779
CDBG - Lend-a-Hand	7,522	7,311	7,311	7,311
CDBG - ADA Sidewalk	0	0	30,000	20,000
Special Events Sign-NV Highway	0	14,000	0	0
GA Ave. Landscape	54,171	0	0	0
LA Water & Power Building	0	4,191	0	0
Bootleg Canyon Park	10,652	0	0	0
Boulder Hotel Improvements	15,102	0	0	0
Gateway Sign	0	0	0	100,000
Total Community Development	108,854	46,310	58,119	148,090

GENERAL GOVERNMENT

City Shops Roof Renovation	7,483	0	0	0
Communication Site Renovation	11,492	0	0	0
City Bldgs Renovations	403,337	138,495	402,000	338,378
Golf Course Maint Building Roof	42,400	0	0	0
Fire Station Exterior	48,638	0	0	0
GA Ave @ ABC Park	0	43,414	0	0
ABC Park Renovation	0	0	0	0
Pool Building	38,245	0	0	54,754
City Hall Remodel-restrooms	0	0	0	0
City Hall Interior - Public Works	0	0	0	0
Total General Government	551,595	181,909	402,000	393,132

POLICE / FIRE

COPS System Grant	0	37,781	102,874	0
Police Building Renovation	284,550	311,040	511,610	0
Fire Station Renovation	515	0	0	0
Municipal Court Bldg Improvemts	0	0	0	325,000
Fire Equipment Washdown Area				20,000
Underage Drinking Grant	29,439	38,433	32,371	70,000
Regional Training & Shooting	137,347	10,811	600,000	1,00,000
Animal Control Shelter	78,271	0	0	0
Total Police / Fire	530,122	398,065	1,246,855	1,415,000

PUBLIC WORKS

Micropave / Fog Seal Programs	133,463	0	80,000	80,000
Annual Pavement				
Reconstruction	6,908	797,020	1,600,000	1,037,000
Tree Replacement Program	0	0	0	41,242
Fuel Tank Replacement	0	0	0	160,000
Irrigation Controllers	0	0	0	40,000
River Mountain Loop Trail 3 & 4	145,990	17,416	0	0
River Mountain Loop Trail 5	0	847,785	1,681,639	0
Bootleg/Yucca Detention Basin				
Sys	30,585	35,945	150,000	1,250,000
Flood Control Master Plan				
Facilities	0	0	0	953,000
Industrial Court Subdivision	601,905	0	0	0
Yucca Debris Detention Basin	33,687	3,810	80,000	1,834,295
Bootleg Canyon Park	0	0	0	730,000
Annual Flood Control Maint	39,640	59,767	0	0
Total Public Works	992,178	1,761,743	3,591,639	6,125,537

TOTAL EXPENDITURES

2,552,623	2,999,423	5,726,259	8,331,759
------------------	------------------	------------------	------------------

CAPITAL PROJECTS FUND

CAPITAL IMPROVEMENT PROJECT DESCRIPTION

DEPARTMENT: Community Development

PROJECT TITLE: Gateway Sign

ESTIMATED COST: \$100,000

DESCRIPTION OF PROJECT AND REASON NECESSARY:

Install one concrete monolithic sign at the gateway entrance to Boulder City at Railroad Pass. As funding permits, install a second gateway sign at Pacifica on US 93.

FUTURE OPERATING BUDGET IMPACT:

Upon completion, the General Fund will be impacted for services relating to scheduled maintenance.

FUNDING SOURCES:

Redevelopment Agency Fund, funded through RDA Resolution No. 86. \$50,000
 Nevada Dept. of Transportation \$50,000

PRESENT STATUS:

In design

ADDITIONAL COMMENTS:

City has a grant from the Nevada Department of Transportation in the amount of \$50,000 for this project. Dollars must be matched dollar for dollar in expenditures.

Project Budget	Current Year Estimated	2010-11	2011-12	2012-13	2013-14	2014-15
Capital Cost	\$0	\$100,000				
Operating Cost	\$0					

CAPITAL PROJECTS FUND

CAPITAL IMPROVEMENT PROJECT DESCRIPTION

DEPARTMENT: Parks and Recreation Department

PROJECT TITLE: Pool Building Improvements

ESTIMATED COST: \$54,754

DESCRIPTION OF PROJECT AND REASON NECESSARY:

- HID ID Card Access \$ 6,000
- Fiberglass Doors ADA 8,000
- Exterior Paint & Stucco Repair 10,792
- Shade canopies 11,500
- Replace sinks in men's locker room 2,520
- Electric work in office 5,923
- Tile flooring in lobby & front desk 10,019

FUTURE OPERATING BUDGET IMPACT:

FUNDING SOURCES:

Voter Approved Capital Improvement Fund \$54,754

PRESENT STATUS:

ADDITIONAL COMMENTS:

Expenditure is approved in FY '11 budget only if funding is available from the voter approved capital improvement fund.

Project Budget	Current Year Estimated	2010-11	2011-12	2012-13	2013-14	2014-15
Capital Cost		\$54,754				
Operating Cost						

Project Work Schedule	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN
Bidding and Council approval												
Construction timeline												
Percentage of completion												

CAPITAL PROJECTS FUND

CAPITAL IMPROVEMENT PROJECT DESCRIPTION

DEPARTMENT: Municipal Court
PROJECT TITLE: Municipal Court Renovation
ESTIMATED COST: \$325,000

DESCRIPTION OF PROJECT AND REASON NECESSARY:

This project is the proposed renovation of the existing Municipal Court building which will add offices, work stations, public counter area and file storage for the Boulder City Justice Court. It will provide more space and a more secure environment for Justice Court. With this addition, the Municipal and Justice Courts will be located in one building at 501 Avenue G.

FUTURE OPERATING BUDGET IMPACT:

None.

FUNDING SOURCES:

Municipal Court Construction Fund \$325,000

PRESENT STATUS:

ADDITIONAL COMMENTS:

CAPITAL PROJECTS FUND

CAPITAL IMPROVEMENT PROJECT DESCRIPTION

DEPARTMENT: Fire Department

PROJECT TITLE: Equipment Wash-Down Area

ESTIMATED COST: \$20,000

DESCRIPTION OF PROJECT AND REASON NECESSARY:

Due to increasingly strict environmental regulations regarding non-point source pollution, washing of the Fire Department's equipment and letting the wash water run down the street needs to be eliminated. A wash down pad connected to the sewer system with a sand and oil separator needs to be constructed to collect and properly dispose of the wash water.

FUTURE OPERATING BUDGET IMPACT:

Regular maintenance of the sand and oil separator.

FUNDING SOURCES:

Special Projects Fund \$20,000

PRESENT STATUS:

ADDITIONAL COMMENTS:

This project is the Project Review Teams' highest priority.

Project Budget	Current Year Estimated	2010-11	2011-12	2012-13	2013-14	2014-15
Capital Cost		\$20,000				
Operating Cost						

Project Work Schedule	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN
Bidding and Council approval												
Construction timeline												
Percentage of completion												

CAPITAL PROJECTS FUND

CAPITAL IMPROVEMENT PROJECT DESCRIPTION

DEPARTMENT: Police Department

PROJECT TITLE: Regional Training and Shooting Facility

ESTIMATED COST: \$1,600,000/year

DESCRIPTION OF PROJECT AND REASON NECESSARY:

The Regional Training and Shooting Facility (RTSF) will be located in the Eldorado Valley at the Silver State Materials aggregate facility site. The RTSF will be developed over several years while Silver State Materials is mining the site. The first year was the development of a master plan for the facility. The primary purpose of the RTSF Master Plan was to prepare a plan for the organized development of the site over the next several years. The facilities intended to be located at the site are:

- | |
|---|
| 1. Law Enforcement Shooting Facilities |
| 2. Emergency Vehicle Operator's Courses |
| 3. Public Safety Training Facilities |
| 4. Aggregate Mining Area |

FUTURE OPERATING BUDGET IMPACT:

Operation and Maintenance of the facilities will be required. Fees for use of the facilities to cover operation and maintenance costs will need to be developed.

FUNDING SOURCES:

Boulder City Special Projects Fund

City of Henderson	\$1, 000,000
Grants	\$ 600,000

PRESENT STATUS:

The master plan has been completed. The City of Henderson Engineering Department has begun design of the infrastructure improvements for the first phase of development of the site.

ADDITIONAL COMMENTS:

Project Budget	Current Year Estimated	2010-11	2011-12	2012-13	2013-14	2014-15
Capital Cost		\$1,600,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
Operating Cost						

CAPITAL PROJECTS FUND

CAPITAL IMPROVEMENT PROJECT DESCRIPTION

DEPARTMENT: Public Works
PROJECT TITLE: Micropavement and Crack Seal Program
ESTIMATED COST: \$80,000/Year

DESCRIPTION OF PROJECT AND REASON NECESSARY:

The purpose of the micropave road surface treatment is to extend the life of the road surface by applying a sealant to roads in good condition. As the pavement in Boulder City ages it cracks. When water from rain storms, irrigation, etc. gets into the cracks it causes further deterioration of the pavement and the base below the pavement. Crack sealing prevents water intrusion into and below the pavement helping to prolong the life of the pavement. Crack seal is also performed as part of the annual micropave program, but there are many streets that do not need micropaving that do need to be crack sealed.

FUTURE OPERATING BUDGET IMPACT:

None.

FUNDING SOURCES:

	<u>Current</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
RTC ¹	\$115,000	\$80,000	\$80,000	\$80,000	\$80,000	\$80,000

¹ Regional Transportation Commission of Southern Nevada

PRESENT STATUS:

ADDITIONAL COMMENTS:

CAPITAL PROJECTS FUND

CAPITAL IMPROVEMENT PROJECT DESCRIPTION

DEPARTMENT: Public Works
PROJECT TITLE: 2010 Pavement Reconstruction
ESTIMATED COST: \$1,037,000

DESCRIPTION OF PROJECT AND REASON NECESSARY:

This project is the reconstruction of Nevada Way from Buchanan Boulevard to Wyoming Street. Also included with this project will be the installation of a storm drain on Buchanan Boulevard from Elm Street to Adams Boulevard. This storm drain will connect to the new storm drain installed in Elm Street when it was reconstructed and connect to the existing storm drain at Adams and Buchanan.

Water, sewer and storm water facilities and systems will be replaced and installed in conjunction with the pavement. It is more cost effective to construct these underground facilities when the road is being resurfaced. Curb and gutter and sidewalk improvements that meet Americans with Disabilities Act (ADA) requirements will also be performed as part of the project.

FUTURE OPERATING BUDGET IMPACT:

None.

FUNDING SOURCES:

Redevelopment Agency Fund	\$400,000
Regional Transportation Commission	\$437,000
Utility Fund	\$200,000

PRESENT STATUS:

ADDITIONAL COMMENTS:

CAPITAL PROJECTS FUND

CAPITAL IMPROVEMENT PROJECT DESCRIPTION

DEPARTMENT: Public Works

PROJECT TITLE: Fuel Tank Replacements

ESTIMATED COST: \$250,000

DESCRIPTION OF PROJECT AND REASON NECESSARY:

The gasoline fuel tank and diesel fuel Tank at the Fire Department are in need of immediate replacement. Annual inspections are done by a professional and he highly recommends immediate attention. In addition, the diesel fuel tank at the Public Works shops needs to be replaced. The new tanks will be increased in size to a 3,000 gallon diesel tank and a 6,000 gallon gasoline tank.

FUTURE OPERATING BUDGET IMPACT:

By increasing the size of the tanks fewer fuel deliveries will be needed each year.

FUNDING SOURCES:

Special Projects Fund \$250,000

PRESENT STATUS:

ADDITIONAL COMMENTS:

This project is the Project Review Teams' second highest priority.

Project Budget	Current Year Estimated	2010-11	2011-12	2012-13	2013-14	2014-15
Capital Cost		\$160,000	\$90,000			
Operating Cost						

Project Work Schedule	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN
Bidding and Council approval												
Construction timeline												
Percentage of completion												

CAPITAL PROJECTS FUND

CAPITAL IMPROVEMENT PROJECT DESCRIPTION

DEPARTMENT: Public Works

PROJECT TITLE: Irrigation Controllers & Flow Control Meter Installation at City Facilities

ESTIMATED COST: \$120,000

DESCRIPTION OF PROJECT AND REASON NECESSARY:

Install irrigation controllers that will interface with the City's automated irrigation computer system at Boulder City Municipal Cemetery, Bicentennial Park, Whalen Field and Veterans Memorial Park. Flow meters are a necessary component of that system. Flow meters assist the automated control in identifying system irrigation failures. Causes of failures can include vandalism, irrigation and pipe failures.

FUTURE OPERATING BUDGET IMPACT:

Flow meters save water by providing a much shorter response time to repair system failures. Shorter response times will improve the public's perception of Boulder City's irrigation practices.

FUNDING SOURCES:

Special Project Fund \$120,000

PRESENT STATUS:

ADDITIONAL COMMENTS:

CAPITAL PROJECTS FUND

CAPITAL IMPROVEMENT PROJECT DESCRIPTION

DEPARTMENT: Public Works

PROJECT TITLE: Bootleg Canyon Flood Control Facilities – Phase I Construction and Design and Construction of Phase II

ESTIMATED COST: \$1,580,000

DESCRIPTION OF PROJECT AND REASON NECESSARY:

Phase I of this project was the construction of storm drain pipe and outfall structure for the Bootleg Canyon Facilities. Phase II is the design, permitting and construction of the detention basin and inlet structure.

FUTURE OPERATING BUDGET IMPACT:

Maintenance of these facilities will be included in the annual Maintenance Work Program through the Clark County Regional Flood Control District.

FUNDING SOURCES:

Clark County Regional Flood Control District \$1,580,000

PRESENT STATUS:

Phase II is currently being reviewed by the Clark County Regional Flood Control District. Phase I has been completed.

ADDITIONAL COMMENTS:

Project Budget	Current Year Estimated	2010-11	2011-12	2012-13	2013-14	2014-15
Capital Cost	\$330,0000	\$1,250,000				
Operating Cost						

Project Work Schedule	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN
Bidding and Council approval												
Construction timeline												
Percentage of completion												

CAPITAL PROJECTS FUND

CAPITAL IMPROVEMENT PROJECT DESCRIPTION

DEPARTMENT: Public Works

PROJECT TITLE: Flood Control Master Plan Facilities

ESTIMATED COST: \$7,120,000

DESCRIPTION OF PROJECT AND REASON NECESSARY:

This project is the design of the remaining regional flood control facilities identified in the 2008 Master Plan Update that are listed on the Clark County Regional Flood Control District's Ten Year Construction Plan. The project includes channels, storm drains, box culverts, sediment basins, berms, etc. at various locations throughout the city in three of the four watersheds identified in the Master Plan.

FUTURE OPERATING BUDGET IMPACT:

Once these facilities are constructed maintenance of these facilities will be included in the annual Maintenance Work Program through the Clark County Regional Flood Control District.

FUNDING SOURCES:

Clark County Regional Flood Control District \$7,120,000

PRESENT STATUS:

ADDITIONAL COMMENTS:

Project Budget	Current Year Estimated	2010-11	2011-12	2012-13	2013-14	2014-15
Capital Cost		\$953,000	\$6,167,000			
Operating Cost						

Project Work Schedule	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN
Bidding and Council approval												
Construction timeline												
Percentage of completion												

CAPITAL PROJECTS FUND

CAPITAL IMPROVEMENT PROJECT DESCRIPTION

DEPARTMENT: Public Works

PROJECT TITLE: Yucca Debris Basin, Outfall and Collection

ESTIMATED COST: \$1,834,295

DESCRIPTION OF PROJECT AND REASON NECESSARY:

This project is the construction of sediment debris basins and storm drain channel to collect storm water flows from the Bootleg Canyon Facilities and convey them to the inlet facilities at Veterans Memorial Drive for the North Railroad Detention Basin.

FUTURE OPERATING BUDGET IMPACT:

Maintenance of these facilities will be included in the annual Maintenance Work Program through the Clark County Regional Flood Control District.

FUNDING SOURCES:

Clark County Regional Flood Control District \$1,834,295

PRESENT STATUS:

Funding for construction has been approved by CCRFCD.

ADDITIONAL COMMENTS:

Project Budget	Current Year Estimated	2010-11	2011-12	2012-13	2013-14	2014-15
Capital Cost		\$1,834,295				
Operating Cost						

Project Work Schedule	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN
Bidding and Council approval												
Construction timeline												
Percentage of completion												

CAPITAL PROJECTS FUND

CAPITAL IMPROVEMENT PROJECT DESCRIPTION

DEPARTMENT: Community Development Department

PROJECT TITLE: Bootleg Canyon Park Facilities

ESTIMATED COST: \$730,000

DESCRIPTION OF PROJECT AND REASON NECESSARY:

This project is the installation of park amenities such as benches, picnic tables, trails, information kiosks, etc. utilizing funds obtained through the Southern Nevada Public Lands Management Act (SNPLMA)/Clark County.

FUTURE OPERATING BUDGET IMPACT:

Maintenance of park facilities

FUNDING SOURCES:

Southern Nevada Public Lands Management Act (SNPLMA)/Clark County \$730,000

PRESENT STATUS:

ADDITIONAL COMMENTS:

Increased maintenance costs due to increased facilities. Potential for increased vandalism of park facilities due to remote location of park.

Project Budget	Current Year Estimated	2010-11	2011-12	2012-13	2013-14	2014-15
Capital Cost		\$730,000				
Operating Cost						

Project Work Schedule	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN
Bidding and Council approval												
Construction timeline												
Percentage of completion												

DEBT

DEBT SERVICE SUMMARY

	Original Issue Amount	Issue Date	Final Payment Date	Int Rate	Beginning Outstanding Balance	Interest Payable FY 11	Principal Payable FY 11	TOTAL
UTILITY FUND								
USBR LOAN	\$ 644,721	1/1/70	6/1/11	3.00%	27,042	-	27,042	\$ 27,042
SNWA-WATER	33,545,000	11/30/06	3/1/36	4.25%	32,735,000	1,403,506	685,000	2,088,506
SNWA-Third Intake	14,818,507	2010	2036	4.92%	14,818,507	500,000	-	500,000
GOLF COURSE FUND								
REVENUE	9,335,000	12/2/05	6/1/25	3.85%	8,815,000	331,678	400,000	731,678
BONDS								
Utility Fd-Med Term loan	8,700,000	5/13/08	5/13/21	1.83%	7,298,568	4,268	745,732	750,000
TOTAL ALL DEBT	\$67,043,228				63,694,117	2,239,452	1,857,774	\$4,097,226

DEBT MANAGEMENT POLICY

General Policy Statement

The purpose of the Boulder City, Nevada (the "City") debt management policy is to manage the issuance of the City's debt obligations and maintain the City's ability to incur debt and other long-term obligations at favorable interest rates for capital improvements, facilities, and equipment that are beneficial to the City and necessary for essential services.

Ability to Afford Existing, Future and Proposed General Obligation Debt

The City has issued \$9,335,000 of future bonds payable from and secured by Net Pledged Revenues (see below) for the purpose of constructing and equipping a new Golf Course.

The bonds are limited obligations of the City, payable from and secured by a pledge and assignment of Net Golf Course Revenues of the City derived from the operation of the Golf Course. The bonds are additionally secured by a pledge of the Consolidated Tax Pledged Revenues. The credit nor the taxing power of the City is pledged for the payment of the principal of or interest on the bonds. The bonds are not general obligations of the City.

Other than the above, the City does not anticipate issuing any other debt in the next 5 fiscal years.

Boulder Creek Golf Course Loan

The most significant event related to the debt position of the City in FY 10 is the continuing of the repayment of \$8.7 million advanced from the utility fund in March 2002, for the construction of the Boulder Creek Golf Course. The City Council took the necessary steps to “retroactively” establish the formal repayment of this debt to comply with the NRS and Citizens’ expectations that these funds be repaid to the utility fund. The recommended budget includes \$750,000 that will be repaid in semi-annual installments at an interest rate equivalent to the 90 day T-bill rate on payment dates. It is anticipated that the repayment will occur over the next 15 years under this schedule

The City of Boulder City Council approved a resolution declaring it is in the City's best interest to loan \$8.7 million from the Utility Fund Balance to construct the Boulder Creek Golf Club and establishing the terms and conditions for repayment of the loan, including the rate of interest and amount of time the money will be on loan from the Utility Fund. The funds were loaned during the construction of the golf course and the repayment began during the fiscal year ending June 30, 2009.

UTILITY FUND DEBT

The City had incurred capital debt under an interlocal agreement, which was a medium-term financing obligation of the City, with the Southern Nevada Water Authority. Through the interlocal agreement, the Southern Nevada Water Authority financed, designed and constructed a raw water delivery system for the City. The City refinanced these medium-term obligations into Water Refunding Bonds in November 2006 to lower the interest rates.

The City has agreed to additional capital debt under an interlocal agreement, which is a medium-term financing obligation of the City, with the Southern Nevada Water Authority during FY 2010. Through the interlocal agreement, the Southern Nevada Water Authority financed, designed and will construct a third intake water delivery system. The City started making payments on these medium-term obligations in 2009-10.

DEBT CAPACITY ANALYSIS**Introduction and Purpose**

Analysis of the City’s debt position is important, as growth in the City has resulted in an increased need for capital financing. The Debt Capacity Analysis is premised on the idea that resources, as well as need, should drive the City’s debt issuance program. Proposed long-term financing is linked with the economic, demographic and financial resources expected to be available to pay for that debt. The primary emphasis of the analysis is the impact of the City’s projected capital financing requirements on the credit quality of its debt obligations. The City strives to ensure that, as it issues further debt, its credit quality and market access will not be impaired.

Statutory Debt Capacity

State statutes limit the aggregate principal amount of the City’s general obligation indebtedness to 30 percent of the City’s reported assessed valuation. Based upon the fiscal year 2010 assessed value of \$675,629,306 (including the assessed valuation of the redevelopment district), the City’s statutory debt limitation is \$202,688,792. The City has no general obligation debt outstanding as of June 30, 2010.

DEBT

STATUTORY DEBT CAPACITY

City of Boulder City

June 30, 2010

Statutory Debt Limitation	\$202,688,792
---------------------------	---------------

Outstanding General Obligation Indebtedness	0
---	---

Additional Statutory Debt Limitation	\$202,688,792
--------------------------------------	---------------

DEBT ISSUANCE POLICY

Administration of Policy

The City Manager is the Chief Administrative Officer for Boulder City. The Director of Finance is the Chief Financial Officer for the City. The City Manager is ultimately responsible for administration of City financial policies. The City Council is responsible for the approval of any form of City borrowing and the details associated therewith. Unless otherwise designated, the Director of Finance coordinates the administration and issuance of debt.

The Director of Finance is also responsible for the attestation of disclosure and other bond related documents. References to the "City Manager or his designee" in the document are hereinafter assumed to assign the Director of Finance as the "designee" for administration of this policy. The City Manager may, from issue to issue, designate officials from issuing entities to discharge the provisions of this policy.

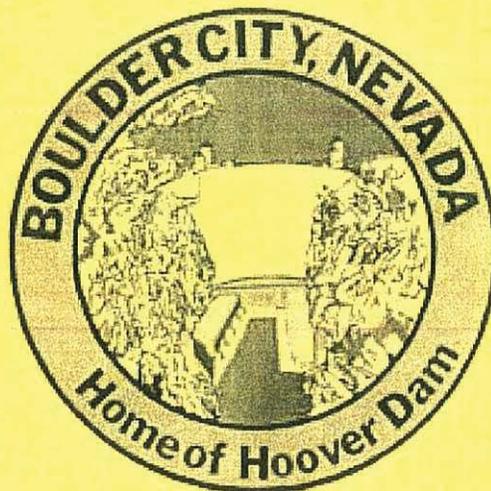
Summary of Debt Issuance Policies

- Bonding should be used to finance or refinance only those capital improvements and long-term assets, or other costs directly associated with financing of a project, which have been determined to be beneficial to a significant proportion of the citizens in the City, and for which repayment sources have been identified.
- **The scheduled maturity of bond issues should not exceed the expected useful life of the capital project or asset(s) financed.**
- Certificates of participation/other leases should be used only when appropriate (i.e., when no other adequate means of financing is available under State law).
- The Director of Finance shall consider refunding outstanding bonds if one or more of the following conditions exist: (1) present value savings are at least 3%, with certain exceptions, of the par amount of the refunding bonds; (2) the bonds to be refunded have restrictive or outdated covenants; or (3) restructuring debt is deemed to be desirable.

DEBT

- The Director of Finance shall consider purchasing bond insurance when the present value of the estimated debt service savings from insurance is equal to or greater than the insurance premium.
- Nevada law generally requires competitive sales of bonds. When a negotiated sale is permitted by law, it will be considered by the Director of Finance only under the conditions set forth herein.
- The Director of Finance shall establish a list of pre-qualified underwriters when a negotiated sale is anticipated.
- For negotiated sales, **qualified minority and/or woman owned firms will be included in the underwriting team**, and equal opportunity will be provided to all members of the team, including minority and/or woman-owned firms to hold the position of book-running senior manager. The book-running senior manager and other members of the underwriting syndicate will be recommended by the Director of Finance and approved by the Council.

ENTERPRISE FUNDS



ENTERPRISE FUNDS

CITY ENTERPRISE FUNDS

Enterprise Funds account for specific services that are funded directly through user fees. These funds include Utility Fund, Cemetery Fund, and Aviation Fund. Typically these funds are intended to be fully self-supporting and are not subsidized by the General Fund. The fiscal year 2010-11 Budget for the Utility Fund is \$24.1 million.

Utility

The Utility Department's fiscal year 2011 Budget of \$24.1 million represents a net increase of \$1.5 million over the fiscal year 2010 budget of \$22.6 million. The annual budget was developed to conform to the Utility Department's finance plan, while maintaining current service levels. The Utility Fund's fiscal year 2011 Budget does not include any additional positions. In 2002, the Southern Nevada Water Authority issued Water System Bonds of \$33.9 million to supply the City with a second raw water system.

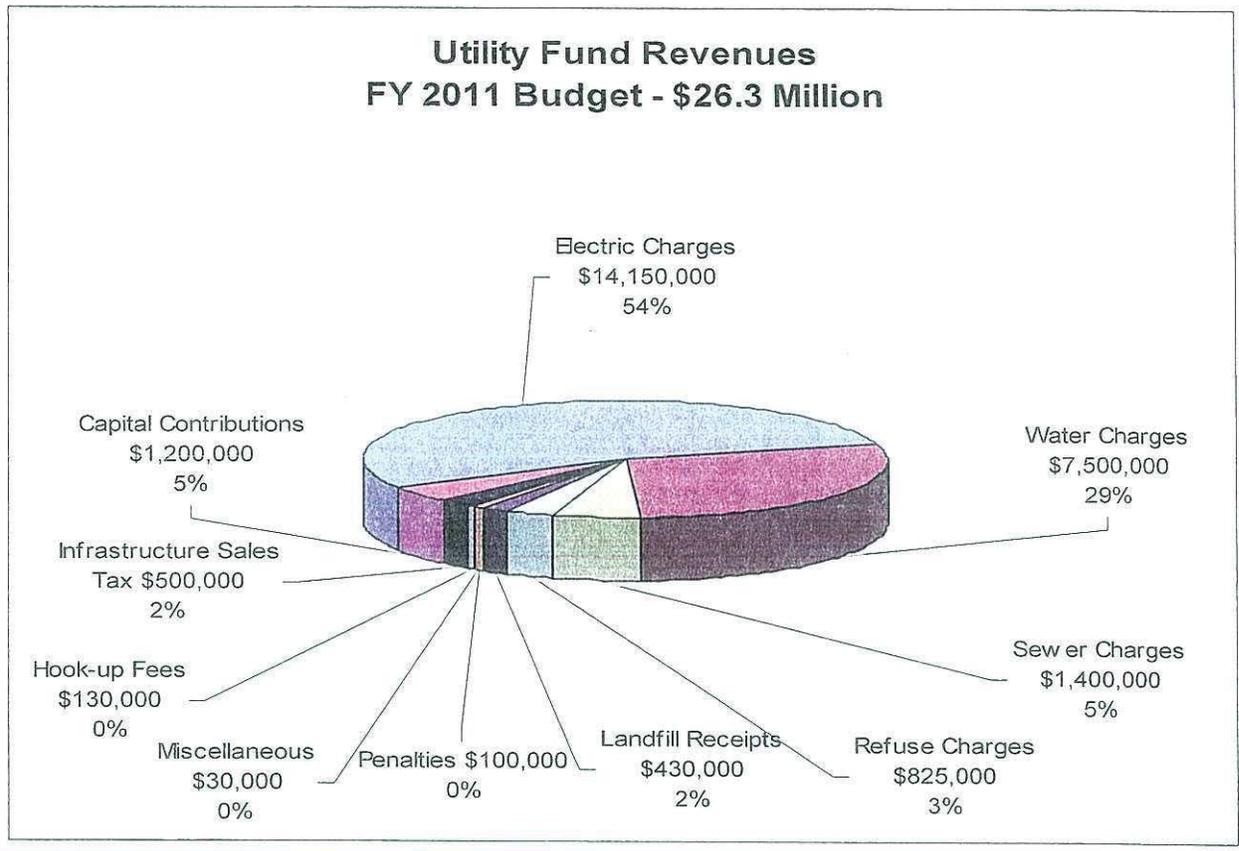
Aviation

At the close of fiscal year 2009, the fund balance is projected to be \$63,990. The airport is currently being upgraded through the use of Federal Aviation Administration grant funds. A \$1,140,000 FAA grant has been received for design work and construction of a security fence. The small increase in budget comes from a major portion of FAA grants received and the projects being completed in the last couple of years.

Cemetery

The Cemetery Fund's fiscal year 2010 budget remains relatively stable at \$62,000. At the close of fiscal year 2009, the fund balance is projected to be \$378,025. This is the smallest and least active enterprise fund.

ENTERPRISE FUNDS - UTILITY



Utility Fund Revenues

Electric Billings – Electrical service user fees charged for the electricity use. (54%)

Water Billings – Water service user fees charged for the water use. (29%)

Sewer Billings – User fees charged for the provision of sewer service. (5%)

Refuse Billings – User fees charged for the provision of garbage service. (3%)

Landfill Receipts – Fees charged to customers for the use of the City landfill. (2%)

Penalties – Late charges and other various fees charged to customers. (0.3%)

Miscellaneous – Various reimbursements and any unanticipated revenues. (0.1%)

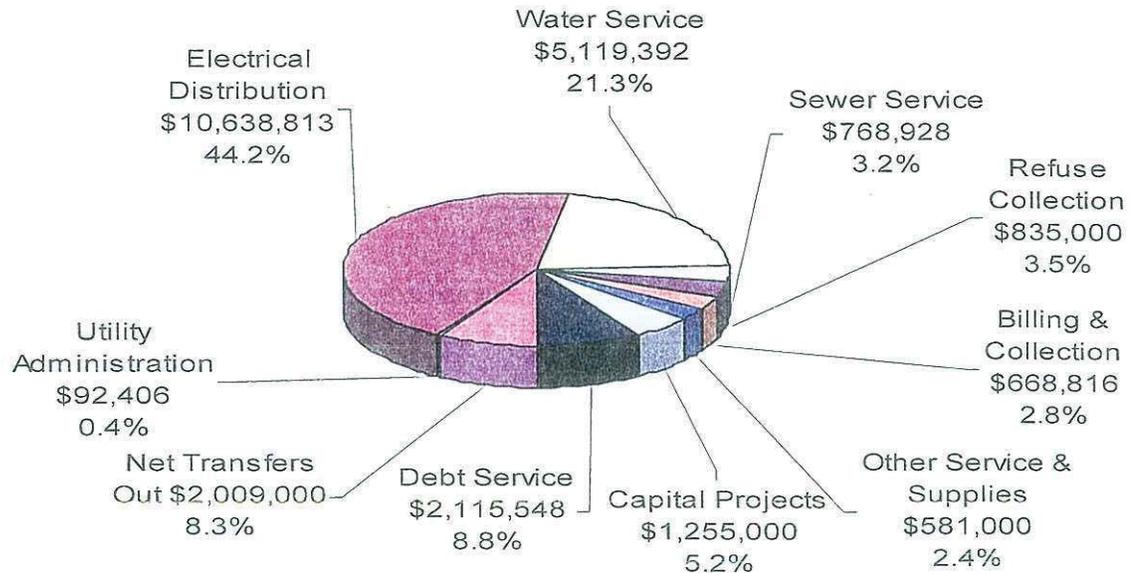
Hook-up Fees – Initial and transfer fees charged to customers for various utility services. (0.4%)

Infrastructure Sales Taxes – Taxes charged to customers for infrastructure projects. (2%)

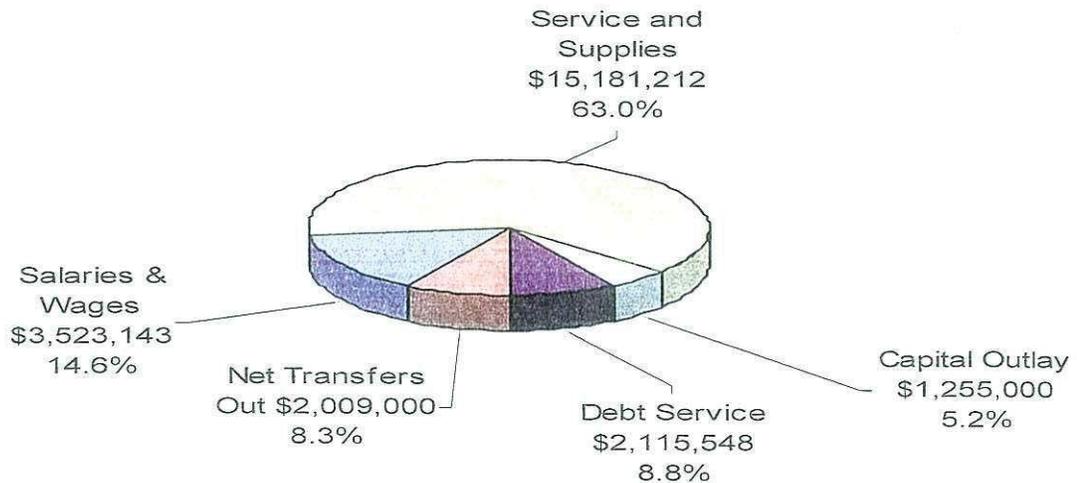
Capital Contribution – Reserve fund for capital project. (5%)

ENTERPRISE FUNDS – UTILITY

UTILITY FUND EXPENSES Fiscal Year 2011 Budget - \$24.1 Million



UTILITY FUND EXPENDITURES BY TYPE Fiscal Year 2011 Budget - \$24.1 Million



ENTERPRISE FUNDS -UTILITY

Utility Fund Expenses

Utility Administration – Administration costs for the Utility department. (0.4%)

Electrical Distribution – Cost of procuring electrical energy for commercial and residential customer use. (44.2%)

Water Service – Cost of procuring water for commercial and residential use. (21.3%)

Sewer Service – Cost of providing sewer system services for commercial and residential customers. (3.2%)

Refuse Collection – Cost of providing garbage collection and disposal services to commercial and residential customers. (3.5%)

Billing & Collection – Cost of providing the billing and collection services for all Utility Fund activities. (2.8%)

Other Services & Supplies – Cost of providing special activities, such as insurance and bonds, programming, energy conservation programs, and contractual services. (2.4%)

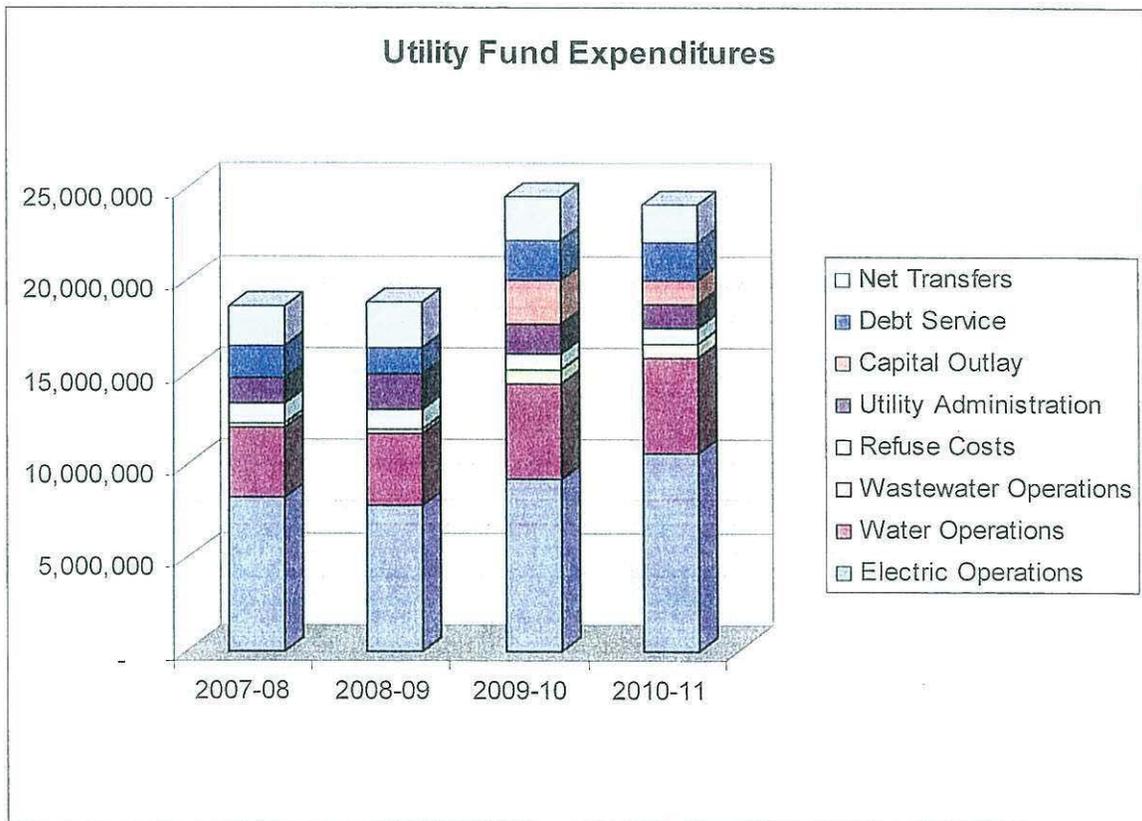
Capital Projects – Expenditures for major construction and improvement projects throughout the various utility systems. (5.2%)

Debt Service – Payment for Raw Water System. (8.8%)

Net Transfers Out – Transfer to the General Fund. (8.3%)

ENTERPRISE FUNDS -UTILITY

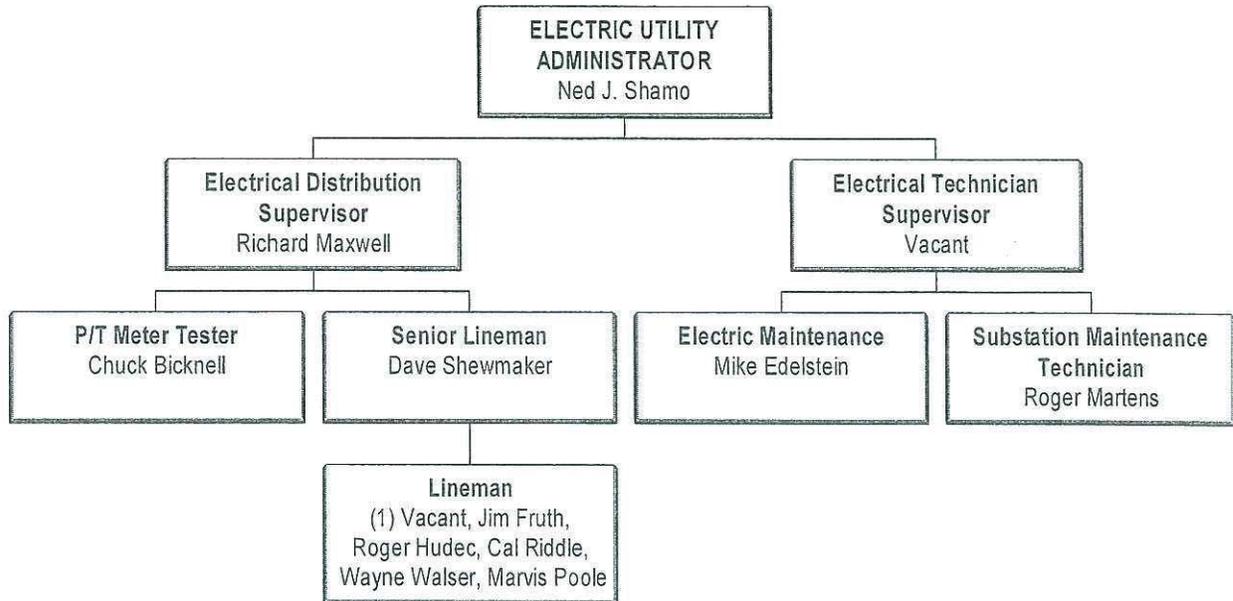
Utility Fund	2007-08 Actual	2008-09 Actual	2009-10 YTD	2010-11 Budget	Percent Change
Electric Operations	8,234,014	7,812,164	9,258,201	10,638,813	13.0%
Water Operations	3,757,638	3,850,352	5,144,340	5,119,392	-0.5%
Wastewater Operations	288,865	273,500	768,624	768,928	0.0%
Refuse Costs	1,040,040	1,079,527	835,000	835,000	0.0%
Utility Administration	1,379,601	1,908,968	1,614,870	1,342,222	-20.3%
Capital Outlay	-	-	2,350,000	1,255,000	-87.3%
Debt Service	1,681,317	1,446,906	2,131,462	2,115,548	-0.8%
Net Transfers	2,200,000	2,420,000	2,420,000	2,009,000	-20.5%
Expenditure Total	18,581,475	18,791,417	24,522,497	24,083,903	-1.8%



ENTERPRISE FUNDS -UTILITY

UTILITY FUND SUMMARY			
PROPRIETARY FUND	ACTUAL	ACTUAL YTD	FINAL
	FY 09	FY 10	BUDGET
			FY 11
OPERATING REVENUE			
Electric Billing	\$ 9,634,256	\$ 12,071,290	\$ 14,150,000
Water Billings	6,105,468	7,480,594	7,500,000
Sewer Billings	1,315,927	1,300,000	1,400,000
Refuse Billings	821,999	800,000	825,000
Landfill Receipts	385,362	570,000	430,000
Penalties	120,878	100,000	100,000
Reimbursements & Miscellaneous	24,295	0	0
Hook-up Fees	102,521	240,000	130,000
Total Operating Revenue	18,510,706	22,561,884	24,535,000
OPERATING EXPENSE			
Utility Administration	83,064	93,858	92,406
Electrical Distribution	7,812,164	9,258,201	10,638,813
Water Service	3,850,352	5,144,340	5,119,392
Wastewater	273,500	768,624	768,928
Refuse Collection	1,079,527	835,000	835,000
Billing & Collection	644,966	940,012	668,816
Other Services & Supplies	1,180,938	581,000	581,000
Depreciation/Amortization	2,373,401	-	-
Total Operating Expense	17,297,912	17,621,035	18,704,355
Operating Income or (Loss)	1,212,794	4,940,849	5,830,645
NONOPERATING REVENUES			
Interest Earned	130,243	30,000	30,000
Property Taxes	512,440	875,000	500,000
Other	0	1,250,000	1,200,000
Grants	690,108	0	
Total Nonoperating Revenues	1,332,791	2,155,000	1,730,000
NONOPERATING EXPENSES			
Interest Expense	1,446,906	2,131,462	2,115,548
Capital Projects	-	2,350,000	1,255,000
Loss on Disposition of Fixed Assets			
Total Nonoperating Expenses	1,446,906	4,481,462	3,370,548
Net Income before			
Operating Transfers	1,098,679	2,614,387	4,190,097
Operating Transfers In	0	0	150,000
Operating Transfers Out	(2,420,000)	(2,420,000)	(2,159,000)
NET INCOME	(\$1,321,321)	\$ 194,387	\$ 2,181,097

UTILITIES-ELECTRIC



MISSION STATEMENT/ACTIVITY DESCRIPTION

The Electric Division is responsible for securing adequate electric resources to provide for the needs of the City and for safely and reliably distributing it to the commercial and residential customers of the City. The Electric Utility Administrator manages the operation of the municipal utility and is responsible for scheduling power supply resources to meet daily and seasonal requirements as well as insuring that the electrical distribution system is maintained at a high level safety and reliability. The Electric Utility Supervisor supervises and directs the work activities of the City Electrician, two Substation Technicians, the Electric Linemen and the Pt. Time Meter Testman.

GOALS & STRATEGIC ISSUES

- Continue to improve system reliability by placing a strong emphasis on maintenance activities, including
 - a) The on-going program of underground cable replacement, including the installation of underground conduit where it does not presently exist.
 - b) Continue to rework primary junction boxes including the replacement of primary terminations (elbows).
- Work to preserve existing hydro-power resources and identify and procure new affordable long term power supply resources
- Continue to provide good, reliable tools and equipment to insure the workers are able to fulfill their duties as safely and efficiently as possible.
- Continue with an active energy conservation program to reduce the City's reliance on non-hydroelectric power as well as to assist the residents in keeping their individual power costs as low as possible.

ENTERPRISE FUNDS -UTILITY

BUDGET HIGHLIGHTS.

- **Personnel Funded:** Funding has been provided to maintain existing staffing levels, consisting of the following: positions:
Full-time: 2-Professional, 1-Supervisor, 9-Journey level, 1-Secretary
Full-time (funding shared with other departments): 2-Professional
Part-time: 1-Professional (until 9/30/10), 1-Journey level
- **Personnel Not Funded:** One vacant lineman position.
- **Operating Expense Categories:** Wholesale Power Cost is expected to increase by 25.1% from the previous year due to a substantial rate increase from NV Energy. Total remaining Contractual Services are expected to decrease by 66%, primarily due reduced or eliminated participation by the City in the Intermountain Power Plant and ENV Transmission Line projects.

Funding Maintenance, Fuel, Materials and Supplies increased by 1%. Funding for Travel and Training increased by \$7,000 in order to provide personnel training in required or essential areas such as electric relay testing.
- **Requests Approved:** Funding for capital categories has increased \$68,000 to replace depleted inventory of cables, transformers, and fusing/sectionalizing cabinets.
Requests Denied: Funding for a new line truck (\$200,000) has been deferred, and no other vehicle or equipment replacement costs have been provided in this year's budget. Funding has also been deferred for construction of a warehouse (\$350,000) and for a demand curtailment system (\$340,000).
- **Level of Service Changes:** Deferral of the line truck may lead to longer customer outages if a fault occurs on one a 69 kV line. Customers may also experience longer outages due to the Electric Division maintaining a relatively inventory of cables, transformers, and other equipment.
-